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P-R-O-C-E-E-D-I-N-G-S

9:34 a.m.

CHAIRMAN MACK: Good morning. I would like to welcome everyone to the second meeting of the President's Advisory Panel on Federal Tax Reform. At our first meeting - two weeks ago - I mentioned the importance that all of us on this panel have placed on making sure the public knows about our activities and has a chance to provide input to our process. I announced our website, www.taxreformpanel.gov, and also made a specific request for public comments on the problems with our current tax code and the goals that we should seek as we consider options for reform.

Since then, we have been contacted by hundreds of concerned Americans who have shared their own experiences with the tax code and expressed support and encouragement. For example, Mr. Shapiro from Florida wrote to the panel to express his concern that the tax system is a "great burden to individual entrepreneurs of our country" and that "the burdens of the complexities and potential consequences of errors dampen or destroy our creative impulses." We look forward to hearing from additional taxpayers like Mr. Shapiro who have an interest in helping us fulfill our mission to make recommendations for a tax system that

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1 is simpler, fairer and more growth-oriented.

2 I also promised that I would announce the
3 dates and locations of our upcoming meetings. Next
4 week, on March 8, we will be meeting in Tampa,
5 Florida, the first of several meetings outside of
6 Washington, D.C. In Tampa, we will examine the impact
7 of the our tax system on business and
8 entrepreneurship. The following week, we will travel
9 to Chicago, where we will explore the influence of the
10 tax system on important taxpayer decisions. We will
11 be announcing additional meetings to be held during
12 the last two weeks of March. At each of these
13 meetings, we will hear from an array of tax experts
14 and policy makers and from Americans who struggle with
15 the code as they make decisions and business plans
16 that affect how much they work and save, and how they
17 organize their activities.

18 Before I describe today's meeting, I would
19 like to acknowledge the recent death of David
20 Bradford, one of the architects of the Tax Reform Act
21 of 1986. Professor Bradford was an influential,
22 insightful and intelligent voice for tax reform who
23 participated in the policy debates as a scholar at
24 Princeton University, a policy maker in the Ford
25 Administration and an economic advisor to President

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1 George H. W. Bush. We will sorely miss Professor
2 Bradford's wisdom, but at the same time, I am sure
3 that we will hear from many who have been influenced
4 by David's creative ideas for tax reform.

5 Today we will build upon the excellent
6 introduction to the current tax system we received at
7 the first meeting and will put the problems of our tax
8 code in sharper focus. We are honored to have with us
9 Chairman Alan Greenspan who will explain how the tax
10 system would benefit the economy. During the course
11 of our work, we also plan to hear from a number of
12 people who were involved in previous tax reform
13 efforts. We are privileged to begin today with James
14 Baker, who was Secretary of the Treasury during the
15 last major successful reform, in 1986. Secretary
16 Baker will join us from Houston.

17 Commissioner Mark Everson will help us
18 examine our existing tax code from the viewpoint of
19 the tax administrator. We will look at how the IRS
20 copes with the tax code's immense complexity and the
21 detrimental impact that complexity has on our system
22 of voluntary compliance.

23 Our next two witnesses will help us
24 understand the complexity from the taxpayer
25 perspective. Nina Olson, the National Taxpayer

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1 Advocate, will share with us her firsthand knowledge
2 of the difficulties that taxpayers confront in
3 understanding and applying the complicated rules found
4 in our tax code. Professor Joel Slemrod will help us
5 understand the magnitude of the compliance burden and
6 the wasteful and inefficient nature of our tax system.

7 Our last panel will shine the spotlight on
8 the Alternative Minimum Tax. Leonard Burman of the
9 Urban Institute will explain how the AMT evolved from
10 a targeted provision aimed at a handful of high-income
11 taxpayers who were avoiding paying tax into a parallel
12 system that imposes a significant hardship on millions
13 of middle-class taxpayers. In addition, we will hear
14 from Claudia Hill, a professional tax advisor who
15 prepares hundreds of returns every year and whose
16 clients, like many other Americans, have fallen into
17 the AMT trap. Finally, we have a statement for the
18 record submitted by Thomas Rinaldi, a small business
19 owner and AMT taxpayer from Katonah, New York. Due to
20 a medical emergency at his business, Mr. Rinaldi could
21 not be with us. Mr. Rinaldi had never even heard of
22 the AMT before his accountant told him that he would
23 owe additional taxes. Mr. Rinaldi told us that his
24 accountant has tried to explain the AMT to him several
25 times, but that he still does not understand it. The

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1 Rinaldis are just like millions of other American
2 families who have been surprised to find themselves
3 falling victim to the AMT.

4 Today's meeting, along with upcoming
5 meetings across the country, will lay a solid
6 foundation for a thorough understanding of the
7 problems created by our tax code. We intend to build
8 on this understanding in making recommendations for a
9 tax system that will live up to the expectations of
10 the American people. And Senator Breaux, did you say
11 you had a comment to make?

12 VICE CHAIRMAN BREAUX: Yes, Mr. Chairman.
13 Thank you very much. I just want to say to all of our
14 members that after the first meeting as the members of
15 this panel have gotten to know each other, both by
16 reputations of outstanding panel members and also the
17 personal interaction that the Committee has been able
18 to engage in under your leadership, Mr. Chairman, I
19 just want to say that I'm very optimistic about the
20 potential for this panel to come up with a
21 recommendation that is unanimous or as close to
22 unanimous as it can possibly be.

23 Many of us have served on previous panels
24 and commissions and many times you can sort of
25 determine what the outcome of the panel or commission

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1 is going to be by the people who are on it because of
2 the strong political positions that they have
3 previously taken in which their biases were very
4 evident and very well known. I think that this panel,
5 the members, have, I think, the potential to work very
6 well together. I think we come to this position all
7 dedicated to meeting the charge of the President and
8 just want to say that under your leadership, I'm very
9 optimistic that we will be able to work very well
10 together and reach a consensus agreement. Thank you.

11 CHAIRMAN MACK: Thank you and with that,
12 Mr. Chairman, we'll look forward to your comments.

13 CHAIRMAN GREENSPAN: Thank you very much,
14 Mr. Chairman and members of the Panel. The President
15 has clearly assembled a very able panel to address an
16 issue that is both important and exceptionally
17 challenging.

18 The U.S. economy is the world's most
19 dynamic and flexible, and the federal government's
20 system for raising revenue must not hinder the
21 processes generating that economic success. However,
22 since the exemplary 1986 reform, the tax code has
23 drifted back to be overly complicated and burdened by
24 higher marginal rates and by many special provisions
25 that have undesirably narrowed the tax base. Changes

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1 since the 1986 Act have been largely incremental
2 without the appropriate all-encompassing context that
3 broad reform brings to the table. It is perhaps
4 inevitable that, every couple of decades, drift needs
5 to be addressed and reversed.

6 I believe some useful lessons can be
7 learned by examining earlier systematic reforms of the
8 tax code, such as those of 1954, 1969, and 1986. Among
9 those reforms, the 1986 effort is widely regarded as
10 having been the most successful of the post-war era.
11 This success was achieved, in large measure, I
12 believe, because the reform hewed to an explicit set
13 of principles. I am not suggesting that today's
14 reform should follow the specifics of the 1986 reform.
15 Both the economic and fiscal conditions, as well as
16 the existing state of the tax system, have changed in
17 important ways since that time, and some aspects of
18 the framework that worked well in 1986 may be
19 inappropriate today. Nevertheless, I believe that a
20 number of the principles underlying that reform are
21 still applicable.

22 A defining feature of the 1986 reform was the
23 broadening of the tax base and the lowering of tax
24 rates, and it is widely believed that these changes
25 enhanced economic efficiency. High tax rates (whether

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1 the base is income or consumption) exacerbate the
2 distortions that taxes invariably create. Moreover,
3 distortions arise when similar activities are subject
4 to different tax treatments. Such distortions reduce
5 economic efficiency as households and businesses
6 respond to the tax code rather than to
7 underlying economic fundamentals. Lowering tax rates
8 by broadening the tax base generally will reduce the
9 costs of such distortions, which are approximately
10 proportional to the square of the tax rate. Over the
11 years, economists have disagreed about the size of the
12 efficiency gains that might be achieved from a broader
13 base and lower rates, but there can be little doubt
14 regarding their positive effect.

15 The 1986 reform also strove to achieve a
16 measure of comity in the tax code, by treating
17 taxpayers in similar circumstances in a roughly
18 comparable manner and by maintaining progressivity in
19 the tax system. In addition, the 1986 reform broadly
20 applied the constraints of revenue and distributional
21 neutrality, which appear to have facilitated
22 bipartisan coalition building. Setting rough
23 distributional neutrality as a rule of the game
24 limited the number of losers created and likely made
25 sacrifices in the name of efficiency easier for

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1 different groups of taxpayers who knew that losses
2 would be relatively limited.

3 Of course, public views about the fairness
4 of proposed changes to the tax code will surely play
5 a significant role in the current debate, and these
6 views will be driven by perceptions of the fairness of
7 the current tax system. The standards by which the
8 public judges fairness are deeply rooted in judgments
9 of whether, and which, incomes are the consequence of
10 individual effort. The contours of economic policy
11 since the nation's founding have closely followed
12 changing standards of fairness over time.

13 Simplification of an overly complex
14 structure was another important accomplishment of the
15 1986 reform. Unfortunately, tax code drift since 1986
16 has evolved to a point where taxpayers are again
17 confronted with great complexity. Indeed, an
18 individual taxpayer may have difficulty even knowing
19 his or her marginal tax rate because of the
20 overlapping web of deductions and exemptions and the
21 provisions that attempt to limit those deductions and
22 exemptions. And many taxpayers are now required to
23 compute their liability under two systems - the
24 regular income tax and the alternative minimum tax.
25 Such challenges also affect lower-income households,

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1 who face the complexities of the Earned Income Tax
2 Credit. A simpler tax code would reduce the
3 considerable resources devoted to complying with
4 current tax laws, and the freed-up resources could be
5 used for more productive purposes. Thus, greater
6 simplicity would, in and of itself, engender a better
7 use of resources.

8 A principle that I believe is important
9 now but appears not to have weighed so heavily on
10 those involved in the earlier reforms is
11 predictability in the tax code. By this I mean
12 creating a tax system in which households and
13 businesses can look into the future and have some
14 reasonable degree of certainty about the future tax
15 implications of decisions made today. Just as price
16 stability facilitates economic decision making by
17 limiting the potential distortions from unanticipated
18 changes in the price level, some semblance of
19 predictability in the tax code also would facilitate
20 better forward-looking economic decision making by
21 households and businesses.

22 Given the expertise on this panel and the
23 ultimate responsibility of the Congress and the
24 President for the tax system, I would not presume to
25 suggest the best specific path for reforming the tax

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1 system. However, past experience suggests that as the
2 panel's work gets under way, one of the first
3 decisions that you will confront is the choice of tax
4 base; possibilities include a comprehensive income
5 tax, a consumption tax, or some combination of the
6 two, as is done in many other countries. As you know,
7 many economists believe that a consumption tax would
8 be best from the perspective of promoting economic
9 growth - particularly if one were designing a tax
10 system from scratch - because a consumption tax is
11 likely to encourage saving and capital formation.
12 However, getting from the current tax system to a
13 consumption tax raises a challenging set of transition
14 issues.

15 In 1986, tax reformers considered a
16 consumption tax base and, despite the arguments in
17 favor of such a system, they decided to enhance the
18 comprehensiveness of the income tax system then in
19 place. Circumstances are different today, and the
20 right choice will require assessing anew the tradeoffs
21 between complexity, fairness, and economic growth.

22 The choice of the tax base and other
23 provisions of the code must also be taken in light of
24 coming demographic changes. I believe that, as the
25 baby boom generation begins to retire in a few years,

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1 it will become increasingly important for the nation
2 to boost resources available in the future through
3 greater national saving and enhanced incentives for
4 participation in the labor force. The tax system has
5 the potential to contribute importantly to those
6 goals, and, at a minimum, tax reform should not hinder
7 the achievement of those objectives.

8 Finally, fundamental, thoroughgoing tax
9 reform will require tradeoffs among competing
10 objectives and will create both winners and losers.
11 In the past, these difficult choices were facilitated
12 by bipartisan cooperation. In the 1954 reform,
13 congressional support was bipartisan, and President
14 Eisenhower signed the legislation. In the 1969
15 reform, efforts were started under President Johnson
16 but were completed during the Nixon Administration.
17 Similarly, in 1986, President Reagan worked with
18 Democratic congressional leaders to see reform
19 through.

20 I am confident that this panel can lay the
21 groundwork for another historic reform and can get
22 this process started off on the right foot. Thank you
23 for the opportunity to share some thoughts with you
24 today. I look forward to the results of your
25 deliberations. Mr. Chairman, I look forward as well

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1 to your questions.

2 CHAIRMAN MACK: And thank you, Mr.
3 Chairman. I appreciate your input. Let me just, for
4 the benefit of the panel, I'm going to turn to Senator
5 Breaux for the first question and then to Tim Muris
6 and we'll work our way down the panel.

7 VICE CHAIRMAN BREAUX: Thank you, Mr.
8 Chairman, and thank you, Mr. Chairman, for giving of
9 your time to be with us this morning to talk about the
10 task of this panel as we reach a recommendation to the
11 President. On page four, you talked a little bit
12 about options that are available to us. Looking at
13 the concept of reforming the existing income tax
14 system or looking at a consumption tax, you mentioned
15 perhaps a combination of both, it seems that many
16 other countries that are developed countries have sort
17 of a combination of both, a consumption tax with a
18 income tax.

19 Some would argue that the choice that we
20 have to make is a recommendation for one or the other.
21 Some argue on the other hand that you could do a
22 combination of the two as many other countries have
23 done. Do you have any thoughts about the viability of
24 doing a combination, consumption tax/income tax,
25 versus just one or the other?

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1 CHAIRMAN GREENSPAN: Senator, we actually
2 at the moment have a somewhat mixed system because
3 remember, we do have a number of provisions in the tax
4 code which lower the rate on savings and obviously, to
5 the extent that you're lowering the rate on savings,
6 you're essentially placing it on consumption. So in
7 that regard, we do have a mixed system. I would
8 suspect that probably that may be the best route to
9 go.

10 In other words, don't try purity in either
11 area because I would suspect that the opposition that
12 would arise would probably make such a structure
13 infeasible. So there's nothing inherent in the way
14 one imposes taxes that you cannot use both. Any tax
15 increase as you know inhibits economic activity in one
16 way or another and we try to construct the tax system
17 to raise the revenues we need in a manner in which the
18 impact on economic activity is least. Having two
19 types of fundamental systems from which to work to
20 choose a menu, so to speak, of taxes strikes me as
21 opening up a much broader way of solving this dilemma
22 which cannot be pushed aside, namely, that whatever
23 you tax you will get less of and if you're taxing the
24 economy, regrettably that's what inevitably happens.

25 VICE CHAIRMAN BREAUX: A follow-up. Are

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1 you confident that you can design a kind of
2 consumption tax that would be fair to moderate to
3 lower income people?

4 CHAIRMAN GREENSPAN: You can always
5 construct a degree of progressivity into a tax system.
6 Probably the simplest way is to exclude certain items
7 from the tax which tend to be disproportionately
8 consumed in the lower brackets. You obviously could
9 also do it with brackets. The big problem you have
10 with the consumption tax is what do you do about the
11 consumption that is financed by old capital, capital
12 that has previously been taxed and this is an issue
13 which I think bedeviled the 1976 Commission and
14 ultimately led to essentially an abandonment of trying
15 to resolve that issue.

16 VICE CHAIRMAN BREAUX: Thank you, Mr.
17 Chairman.

18 CHAIRMAN MACK: Tim.

19 MR. MURIS: Thank you very much, Mr.
20 Chairman. I wanted to follow up on what you've been
21 discussing by asking this question. In our last
22 meeting, a panelist, I'm sorry, one of our witnesses
23 suggested that one reason to create a separate
24 consumption tax via something like a value-added tax
25 was the need that he felt to raise additional revenues

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1 down the road and this would be an easy way to do
2 that. Others have said that a problem with creating
3 a separate consumption tax along with our current
4 income tax would be that it would reduce pressure to
5 make changes in some of the entitlement programs that
6 ought to be made. Do you have a view on that debate?

7 CHAIRMAN GREENSPAN: I think you could
8 find witnesses who will give you exactly the opposite
9 answer on both those questions. The reason is that
10 there are obviously those who believe that what's
11 wrong with a value-added tax is that it's too easy to
12 raise revenue and hence you will tend to raise more
13 than you should in the context of the needs of the
14 society and in the process, suppress economic growth.

15 I don't think any of these are easy and
16 the mere facility of raising taxes shouldn't be a
17 criterion and above all, we shouldn't try to hide what
18 we're doing. All of these particular proposals
19 somehow slip in an extra \$20 billion and nobody will
20 notice and that tax incidence somehow or another will
21 elude people and if you bury it most deeply into the
22 structure of the exchange rate system, rather into a
23 system of exchange of goods and services, you will
24 somehow make it invisible to all the people on whom
25 the incidence ultimately falls. I don't doubt that

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1 that happens and I don't doubt that we choose to do
2 it. I just think that's not what an open, democratic
3 system ought to endeavor to do.

4 MR. MURIS: Thank you.

5 CHAIRMAN MACK: Mr. Rossotti.

6 MR. ROSSOTTI: Yes. Thank you, Mr.
7 Chairman. I wanted to follow up on one intriguing
8 item in your testimony about predictability. This has
9 been even in past forums given less emphasis than it
10 should and I can see the importance of that. Could
11 you give some ideas on how predictability might be
12 achieved better than we have in the past?

13 CHAIRMAN GREENSPAN: Remember that the
14 predictability that is most important is
15 predictability of business investment. Clearly, all
16 investment refers to expectations about the future and
17 forecasting is tough enough without increasing
18 uncertainties. To the extent that you have an
19 uncertain tax structure, you increase the variants of
20 the forecast and according, raise the real cost of
21 capital and one would presume lower capital investment
22 and lower growth and standards of living. You can
23 raise similar issue in the household sector, but
24 they're probably not as critical because households
25 are not investing with the longer term with as much

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1 uncertainty as is the business community.

2 MR. ROSSOTTI: But what are some ideas on
3 how more predictability might be achieved?

4 CHAIRMAN GREENSPAN: Predictability is
5 largely achieved by trying to get the right tax
6 structure in and then fending off all the endeavors on
7 the part of others to chip away at it as the years go
8 on. The obvious case is what's been happening since
9 1986. I thought that the Michelson-Morley experiment
10 in the 19th century demonstrated what the speed of
11 light was. I was mistaken. The speed of light is
12 obviously even faster. It's not as fast as the
13 response that occurred after the 1986 Act.

14 CHAIRMAN MACK: Bill.

15 CONGRESSMAN FRENZEL: Thank you very much,
16 Mr. Chairman, for your testimony. Thanks also for
17 your great service to this country over many years.

18 CHAIRMAN GREENSPAN: Thank you,
19 Congressman.

20 MR. FRENZEL: My question was essentially
21 the same as Commissioner Rossotti's. It related to
22 predictability and you've already answered that. I
23 guess we do the best we can here and pray that the
24 future executives and congresses are slightly more
25 resistant to change than they have been in the past.

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1 CHAIRMAN GREENSPAN: I don't know. As a
2 matter of fact if I had to find the answer to that, I
3 probably would have called you because you've been
4 around much longer than I in this particular area.
5 It's a very interesting question. I don't perceive
6 it, but I'm not sure that's a valid inference.

7 MR. FRENZEL: Thank you very much.

8 MR. POTERBA: Thank you for joining us
9 today, Mr. Chairman. One of the issues that
10 economists frequently wrestle with when trying to
11 figure out how changes in the tax treatment of
12 business investment or of interest deductibility or
13 related issues would ultimately play out in what their
14 final incidence would look like is how those changes
15 might affect nominal interest rates in the economy.
16 Given the size of the U.S. corporate sector, the size
17 of the U.S. household sector and the global capital
18 markets, how would you urge us to think through the
19 possible equilibrium effects that we might see on
20 interest rates from some of these changes?

21 CHAIRMAN GREENSPAN: You mean from the tax
22 code?

23 MR. POTERBA: Yes.

24 CHAIRMAN GREENSPAN: I'm not sure that we
25 ought to be focusing on a number of elements such as

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1 interest rate structure in formulating the tax code.
2 I think it's difficult as it is. There are obviously
3 other much more profound forces involved in
4 determining the real interest rate and inflation
5 expectations and nominal rates and all that. While
6 I'm not saying that the tax code obviously doesn't
7 affect interest rates, clearly the structure of the
8 degree of integration, if any, or elimination of the
9 double taxation of dividends as an impact and clearly
10 the extent to which the various structures of taxation
11 have an impact on the leverage in the system, all have
12 impacts.

13 I don't think, however, that in
14 formulating the tax code it's wise to try to include
15 measures which affect that. The basic reason is not
16 that you can't improve, you cannot get a better
17 system. I think you can. In other words, clearly,
18 the whole issue of deductibility of interest and the
19 non-deductibility, or at least now partial non-
20 deductibility, of dividends clearly affects the
21 leverage in the system and it will affect interest
22 rates and one could argue that it's an important
23 issue.

24 But aside from the very broad question
25 which I've raised in our fora about the desirability

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1 of the elimination of the double taxation on dividends
2 completely, I would be hesitant to use the tax code
3 too generally for other than this general integration
4 process. There are too many complexities in making
5 judgments as far as I can see.

6 MR. POTERBA: Thank you.

7 CHAIRMAN MACK: Beth.

8 MS. GARRETT: Thank you, Mr. Chairman. As
9 you know, we've had for some time in the tax code
10 provisions to increase individual savings, employer-
11 provided savings accounts, IRAs, back-load good IRAs.
12 There are more proposals. It's part of the complexity
13 analysis I think we have to engage in. It's made
14 complicated by the fact that we're not very sure what
15 effect those have on savings rate and we do know that
16 some of the revenue loss may affect the deficit now
17 and in the future. I wondered if you had a reaction
18 to some of those savings incentives in the tax code
19 and if you might provide us with some principles as we
20 go forward to analyze those provisions.

21 CHAIRMAN GREENSPAN: This is a difficult
22 issue because the critical facts are in dispute with
23 respect to the impact. There are those who are
24 demonstrably certain with fairly impressive sets of
25 data that 401(k)s for example do add net to savings in

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1 the society and as I recall, the data are largely
2 coming from various different types of panels and the
3 like. There's another group who finds no such
4 evidence and would argue that essentially what is
5 happening with 401(k)s is merely a shuffling of
6 savings from one part of one's asset system to another
7 and there's no net increase in savings.

8 It is probably, however, indisputable that
9 even if there is a shift and no new net savings you
10 are indeed, by moving regular savings into 401(k)s,
11 enhancing retirement accounts. That especially in the
12 context of the discussions we've all been having in
13 the last few weeks relevant to retirement funding and
14 the like is clearly something which is desirable.

15 So I would say that, yes, we do lose
16 revenue from 401(k)s and IRAs and obviously that's the
17 general purpose of what we do, but I would suspect
18 that it's probably a useful thing to do and at worst,
19 it does very little harm and does cut the cost of
20 taxation on capital which, in my judgment, is a
21 positive for economic growth. All in all, I think
22 that those particular vehicles even given the disputes
23 about the actual impact are something which we should
24 continue to pursue in my judgment.

25 MS. SONDERSON: Thank you, Mr. Chairman, for

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1 spending some time with us this morning. I want to
2 stay on this savings topic for a minute but take a
3 different angle with my question. You've talked a lot
4 about the need to have our tax code be more
5 stimulative for savings and less stimulative for
6 consumption and also obviously a lot lately, you've
7 been talking about the need overall as it relates to
8 global imbalances for our country to stimulate savings
9 more. How far do you think a change in the tax code
10 here that would stimulate savings more would take us
11 on that path to easing some of these global
12 imbalances?

13 CHAIRMAN GREENSPAN: I suspect very
14 little. In other words, the forces which are driving
15 global imbalances as a general proposition are far
16 more deep seeded than structure issues with the
17 economy than the elements of the tax code. I do not
18 deny that you can find ways to alter the tax code to
19 impact on the current account deficit or balance in
20 general. My suspicion however is that the efficiency
21 effect of doing that is probably a very bad trade-off
22 in the sense it's far too costly in either complexity,
23 loss of efficiency and potentially even revenue to get
24 a meaningful impact on the overall current account
25 balance.

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1 CHAIRMAN MACK: Ed.

2 MR. LAZEAR: Thank you, Mr. Chairman. A
3 primary rationale for increasing saving rate is that
4 we expect that it will have impact on growth rates
5 down the road. In order for that to happen, there has
6 to be some link between domestic saving and
7 investment. So what do you think we can infer about
8 the effect of saving on investment given that we live
9 in an international capital market?

10 CHAIRMAN GREENSPAN: Let's remember that
11 the mere existence of savings doesn't create the
12 investments and the issue is in order to have the
13 investment you do need a form of financing. In this
14 country what we have done to finance domestic
15 investment is to have to stage almost six percent of
16 our GDP in terms of foreign savings which we're
17 borrowing to finance what we are doing. Clearly,
18 anything which enhances domestic savings would give us
19 greater flexibility in financing investment, but that
20 still doesn't address the question of what are the
21 incentives that are required in order to maintain
22 capital investment.

23 In my judgment, the issue fundamentally is
24 to have as low a tax as one can on capital investment
25 and one of the reasons why we try to do that is it's

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1 fairly evident that capital investment is a critical
2 part of the creation of gains and labor productivity.
3 But let's remember that there are other elements in
4 the tax system here which increase labor productivity
5 which don't have anything to do with physical capital
6 investment because as you're aware, approximately at
7 this stage almost half of gains in labor productivity
8 are created by what we call multi-factor productivity
9 which is the amount of productivity gain which is
10 attributable to all the technological and innovative
11 activities other than those literally involved with
12 the physical capital asset which we employ for
13 productivity gains.

14 So anything that enhances investment or
15 put it the other way around, any tax which reduces the
16 incentives which are otherwise there in the most
17 minimal way is the best tax. In other words, you will
18 not create a tax which will enhance capital investment
19 because in that regard zero tax is the best tax. So
20 it's a question of what is the least that one can find
21 in order to get the maximum investment. There are a
22 lot of issues with respect to all sorts of elements
23 within the tax code, the investment tax credit, forms
24 of depreciation, charges, tax credits of all sorts.
25 All of these alter the optimum path of capital

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1 investment and the less of those we have in my
2 judgment the better off we are because what taxes do
3 is either suppress investment or they shift it. In
4 both instances unless you have monopolistic structures
5 in the marketplace, you are creating a less than
6 optimum capital structure.

7 CHAIRMAN MACK: Mr. Chairman, let me raise
8 a question with respect to the consumption versus
9 income tax in this context. One of the things that we
10 will be thinking of as we go through these next
11 several weeks and months is how much emphasis to place
12 on consumption versus income and since consumption is
13 such a driving force in our economy, do we need to be
14 concerned about placing too much, if you will, tax on
15 the consumption sector that we in essence drive down
16 consumption and slow down the economy. I would assume
17 that would be short term and if that's a reasonable
18 premise to raise, is there a role for the Federal
19 Reserve in that short term period?

20 CHAIRMAN GREENSPAN: There's always been
21 disputes over the generations about the issue whether
22 --

23 (Fire alarm.)

24 CHAIRMAN MACK: I think what I'll do, Mr.
25 Chairman, is to -- You were at a point where you need

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1 to go and if you could provide me an answer with that
2 question, I would love to have it.

3 CHAIRMAN GREENSPAN: I'll be delighted to.

4 CHAIRMAN MACK: Mr. Chairman, we're going
5 to let you go at that point.

6 CHAIRMAN GREENSPAN: Thank you very much.

7 CHAIRMAN MACK: Off the record.

8 (Whereupon, the foregoing matter went off
9 the record at 10:11 a.m. and went back on
10 the record at 10:35 a.m.)

11 CHAIRMAN MACK: On the record. I believe
12 any moment we will see Former Secretary Jim Baker on
13 our television screens, I hope. This has been quite
14 an interesting meeting, hasn't it? We're going to
15 wait just a minute or two and if Secretary Baker is
16 not ready, then we will go to our next panel. So just
17 hold on a moment.

18 (Pause.)

19 CHAIRMAN MACK: We know he's there. Now
20 it's just a question of getting us together. Jim, can
21 you hear me? Okay. We don't hear you at this point.

22 SECRETARY BAKER: Okay. I'm talking to
23 you.

24 CHAIRMAN MACK: We hear you now. Jim,
25 thank you. We've had an interesting hearing already

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1 this morning as I think you probably know and we are
2 delighted that you're able to be with us via
3 television and look forward to your comments about the
4 1985/1986 tax reform. We are really interested in
5 what you have to say. So again, thank you for taking
6 the time to be with us this morning. Why don't you go
7 ahead and proceed.

8 SECRETARY BAKER: Thank you very much,
9 Senator, and thank you, Senator Breaux, and
10 distinguished members of the panel. Ladies and
11 gentlemen. Hang on just a minute. I'm getting a lot
12 of feedback here, Connie.

13 (Pause.)

14 SECRETARY BAKER: I think it's quite
15 appropriate that you start the hearing today with a
16 fire, Connie. We had to put out a lot of fires in
17 1986 when we had the tax reform.

18 CHAIRMAN MACK: We're going to overcome
19 this, folks. Believe me.

20 SECRETARY BAKER: Okay. Let's give it a
21 try, Senator, and if it keeps up, I'll stop if I have
22 to.

23 CHAIRMAN MACK: Okay. Fine.

24 SECRETARY BAKER: Let me begin by saying
25 I'm honored to appear before you today and I'm

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1 grateful for the privilege of sharing my views on
2 federal tax reform.

3 Thirty years ago, Presidential Candidate
4 Jimmy Carter described the federal tax code as a
5 disgrace to the human race. As President Ford's
6 campaign chairman in 1976, I didn't often find myself
7 in agreement with then-Governor Carter. But when it
8 came to the tax code, he was absolutely right. And,
9 sad to say, he would still be right today.

10 Our federal tax system is unnecessarily
11 complicated, making much of it incomprehensible to
12 anyone but specialized accountants and attorneys. It
13 is financially burdensome to the millions of taxpayers
14 who must comply with its Byzantine provisions. It
15 fails to reflect adequately the increasingly
16 integrated nature of the modern global marketplace.
17 It is crippled by special-interest loopholes that both
18 drain revenue and undermine public respect for the
19 law. And, perhaps most importantly of all, it is too
20 often counterproductive in terms of promoting our
21 vital national goals of higher investment, employment,
22 and overall growth.

23 In short, our current federal tax system
24 is in acute and overdue need of a comprehensive
25 overhaul. That's why I welcome this opportunity to

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1 speak to this panel.

2 If you permit me, I will focus on what I
3 see as the broad objectives of tax reform. You will
4 be speaking with experts better qualified than I am to
5 discuss such complex and sometimes contentious matters
6 as the Alternative Minimum Tax or eliminating or
7 reducing the double taxation of corporate income.
8 Instead, I will stress certain general principles that
9 I hope will drive your deliberations. I will also
10 touch on the successful efforts of the Reagan
11 Administration to forge bipartisan support for major
12 tax reform in 1986. I suspect our experience then
13 may prove useful today as the panel goes about its
14 work.

15 The Executive Order creating this panel
16 summarizes the fundamental principles of any
17 comprehensive tax reform. In it, President Bush
18 calls for proposals that would simplify the federal
19 tax code, promote fairness, and encourage economic
20 growth. All of these objectives are critical.

21 This morning, however, I would like to
22 stress the third objective: fostering broad-based
23 economic growth. Indeed, I see tax reform as a vital
24 complement to President Bush's efforts to lower
25 marginal tax rates, reduce disincentives to savings

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1 and investment, and abolish the estate tax.

2 I supported the President's 2001 and 2003 tax
3 cuts for a very simple reason. And that's because we
4 have tried deep and broad-based tax cuts before under
5 President Reagan and they worked. The tax cuts of
6 1981, I think, laid the groundwork for nearly two
7 decades of economic expansion interrupted by only two
8 quarters of negative growth at the time of the 1990-91
9 Gulf War. And I am convinced that President Bush's
10 tax cuts, particularly if they are made permanent,
11 will provide a similar foundation for the long-term
12 growth of our economy.

13 Let me now say a word or two about the
14 most sweeping overhaul of our federal tax system since
15 the enactment of the modern income tax in 1913 and
16 that was the Tax Reform Act of 1986. As you know, as
17 President Reagan's Secretary of the Treasury at the
18 time, I was deeply involved in this effort from
19 inception to enactment.

20 As passed into law, the tax reform of 1986
21 lowered the top personal tax rate from 50 percent to
22 28 percent, reduced the number of brackets from 14 to
23 two, curbed and eliminated deductions and loopholes,
24 and completely removed six million low-income
25 Americans from the tax rolls. But, regrettably, this

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1 sweeping reform proved transitory, as subsequent
2 decades saw marginal rates raised and some deductions
3 and loopholes restored. Nonetheless, the Act did
4 represent genuine reform of a system that had seemed
5 impervious to fundamental change.

6 So we might ask what are the lessons of
7 our experience in 1986?

8 First, I think a most important lesson is
9 probably that presidential leadership is critical.
10 President Reagan made tax reform the centerpiece of
11 his second-term agenda. He highlighted it in his 1984
12 State of the Union Address and he stressed it during
13 his successful reelection campaign later that year.
14 Throughout the long and difficult process leading to
15 Congressional passage, those of us at Treasury could
16 count on the President's commitment to reform and his
17 willingness to expend political capital to advance it.

18 Let me add that presidential leadership
19 also serves a broader purpose, one that I think this
20 panel shares. That is educating the public on the
21 issue of federal taxation, an issue that excites more
22 emotion normally than sober consideration.

23 Second, that bipartisan support for tax
24 reform can be decisive. The easy majorities by which
25 tax reform eventually passed the Congress in 1986 bear

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1 witness, I think, to its broad appeal across the
2 political spectrum. We in the Republican
3 Administration looked to influential Democrats such as
4 House Ways and Means Chairman Dan Rostenkowski and
5 Senate Finance Committee member Bill Bradley as full
6 partners in our effort to overhaul the tax system. By
7 so doing, we managed to avoid politicizing the issue
8 and instead fostered a spirit of cooperation that was
9 instrumental to our ultimate success.

10 Bipartisan support would seem less
11 important today than it did in 1985-86. Then, of
12 course, the Congress was divided with a Democratic
13 House and a Republican Senate. Today, of course,
14 Republicans control both bodies. But, Mr. Chairman,
15 I nonetheless believe that the broadest level of
16 bipartisan support is still desirable if only to avoid
17 plunging the debate over reform into partisan
18 acrimony. And this panel with members from both major
19 parties, I think, is an important first step in this
20 direction.

21 The third principle, revenue neutrality is
22 essential. By insisting on strict revenue neutrality
23 in 1986, we imposed discipline on the reform process
24 in two ways. First, we were able to remove
25 contentious questions of overall revenue levels from

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1 the discussion. Second, we generally succeeded in
2 limiting efforts to riddle the proposal with tax
3 breaks for special interest groups since each and
4 every loss in revenue would have to be offset.

5 I understand that revenue neutrality is a
6 rather more complex issue today with such critical
7 matters as Congressional extension of the 2001 and
8 2003 tax cuts still outstanding. As I have mentioned,
9 I strongly support making the cuts permanent.
10 Nevertheless, some form of revenue neutrality will be
11 required if the process is to force the tough trade-
12 offs necessary to achieve genuine reform.

13 Fourth and finally, I think a pragmatic
14 assessment of political reality can give reform
15 momentum. If you will remember, there was a November
16 1984 Treasury Department proposal for tax reform which
17 limited the home mortgage deduction to principal
18 residences and abolished itemized deductions for state
19 taxes. That proposal went nowhere because it failed
20 this test of political reality. Maintenance of the
21 full deduction for home mortgage interest was one of
22 foundations of our later successful efforts.

23 President Bush has made clear that he
24 believes any reform should recognize the importance of
25 home-ownership and the most of charitable giving. So

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1 I urge you seriously to consider these suggestions.
2 I realize that it is not exclusively the job of the
3 panel to prejudge the political compromises necessary
4 for final passage. But a basic recognition of
5 political reality will help you shape recommendations
6 that, I think, could survive the legislative process.
7 This will still leave room for you to be bold and
8 broad-ranging in your proposals.

9 Consider, for instance, a shift in the
10 federal tax base from income to consumption, an
11 approach put forward by many, but of course, which
12 many also consider politically difficult. While I am
13 no expert on the subject, Mr. Chairman, I believe that
14 consumption-based taxation has very much to commend it
15 and, if properly crafted, a consumption tax could
16 certainly meet the fundamental criteria of being
17 simple, of being fair and of being pro-growth.

18 In conclusion, let me again commend this
19 panel for taking up the President's challenge to build
20 a better federal tax system. I don't have to tell you
21 that achieving significant reform is not going to be
22 easy. Special interest groups and sheer institutional
23 inertia are going to bedevil the process every step of
24 the way. But, I think, our experience in 1986
25 demonstrates that comprehensive tax reform is indeed

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1 possible. I am convinced that the President of the
2 United States is prepared to offer firm leadership.
3 I also believe that the endorsement of such respected
4 former Senators as the Chairman and Vice-Chairman of
5 this panel will carry great weight with members of
6 Congress on both sides of the aisle. So, of course,
7 would a unanimous report by the panel.

8 You bring an impressive wealth of expertise
9 and experience to these deliberations. And your
10 willingness to serve as members of this panel is
11 evidence of your deep commitment to good public
12 policy. You will need all that experience and all of
13 that expertise and all of that commitment in the weeks
14 and months ahead. I would applaud you for taking up
15 the task of tax reform because it is a daunting
16 challenge and I wish you every success as you embark
17 on your critical work.

18 Above all, I would urge that you keep your
19 eyes on the prize: the prize being the creation of a
20 simple, fair and pro-growth Federal tax system that,
21 in the words of the President Ford's Treasury
22 Secretary, Bill Simon, "looks like something designed
23 on purpose." The American taxpayer, Mr. Chairman,
24 demands and deserves no less. Thank you very much.

25 CHAIRMAN MACK: Thank you very much for your

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1 comments this morning. They will be very helpful and
2 I'm sure that we will be thoughtful of those as we go
3 forward. I am now going to look to the various panel
4 members for their questions and we'll start with Ed
5 Lazear.

6 MR. LAZEAR: Thank you, Mr. Secretary. I'd
7 like to touch on two topics that you addressed. One
8 was complexity and another was economic growth. I
9 wonder if you could discuss the link between the two.
10 We know that complexity is a very significant issue.
11 Some estimates have the cost of complexity of the tax
12 code being something like two percent of GDP and
13 that's an enormous number. Do you believe that
14 elimination of the complexity will have an effect on
15 economic growth and, if so, through what mechanism?

16 SECRETARY BAKER: Well, I would think, sir,
17 that simplicity or greater simplicity would enhance
18 economic growth by simplifying or reducing compliance
19 costs. The more complicated the tax code, the greater
20 are the costs of compliance. The simpler it is, the
21 less they are. The less those costs are, the greater
22 is the potential for economic growth.

23 MS. SONNERS: Mr. Secretary, I want to talk
24 about the notion of making this unravel-proof as I've
25 heard the term used and it's hard not to think about

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1 this with an air of potential futility and the sense
2 that 20 years from now, there will be another
3 commission formed to go through this process again.
4 So given your involvement in 1986, maybe you could
5 share with us anything you look back on that you might
6 have done differently to make this a little stickier,
7 lessons that we can use as we develop our proposals.

8 SECRETARY BAKER: Ms. Garrett, I think
9 it's Ms. Garrett asking the question.

10 CHAIRMAN MACK: It's Liz Ann Sonders.

11 SECRETARY BAKER: I don't have a solution
12 to that. If we'd had a solution to that in 1986, we
13 might not be having this hearing today because the '86
14 tax reform might not have come unraveled through the
15 creation by Congress of new loopholes and deductions
16 and the increase by Congress of the top marginal
17 rates. I don't know how one Congress can bind another
18 or better put, I suppose, I don't know how one
19 Congress can bind a future Congress. So I don't know
20 how you make it unravel-proof if that's the right word
21 to use.

22 I think you're always going to be faced
23 with the prospect that succeeding congresses will want
24 to address the tax code. One of the most important
25 things I think in promoting growth and simplifying is

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1 for the taxpayer to have some assurance that not every
2 new congress is going to deal with the tax code, but
3 the temptation of doing so are extraordinarily great.
4 So I'm afraid I don't have a solution to that problem.
5 I wish I did. If we had it in 1986, I think we would
6 have tried to put it in place.

7 CHAIRMAN MACK: The next member of the
8 panel is Elizabeth Garrett.

9 MS. GARRETT: Thank you, Mr. Secretary.

10 SECRETARY BAKER: Sorry. I missed. I
11 thought Ms. Garrett was asking that question because
12 I can't see you.

13 CHAIRMAN MACK: I'll try to identify for
14 you each time. Sorry about that.

15 MS. GARRETT: You identified revenue
16 neutrality as an important component of '86 and as
17 part of this panel's charge. If we want to make
18 changes to reform that lose revenue, that means we
19 have to raise revenue in some way and one of the
20 panelists from our last time suggested that one thing
21 to consider is a VAT, in other words, to make our tax
22 system more like the European tax system which has a
23 couple of sources of revenue. I wondered what your
24 views of that proposal might be. As you know, it's
25 also been mentioned that that might be a source of

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1 revenue for entitlement reform as well. I wanted to
2 know your reaction to that as a possible option for
3 reform.

4 SECRETARY BAKER: I think it is a possible
5 option. Again, I'm not an expert in how a value-added
6 tax system works. We did not consider that in 1986
7 because we were purely and simply dealing with a
8 reform of the income tax code. So we didn't get into
9 that and yet I think given the mandate of this panel,
10 it is something that you should look at. Just like
11 I think as I said in my statement, I think you should
12 carefully consider the possibility of moving the
13 nation to a consumption tax of some type that would
14 promote savings and investment.

15 CHAIRMAN MACK: Our next panelist is Jim
16 Poterba.

17 MR. POTERBA: Thank you, Mr. Secretary.
18 Looking back on the experience in 1986, are there
19 particular pitfalls in trying to design a tax reform
20 that you can alert this panel to that one is to avoid?
21 You offered some broad principles that might guide our
22 focus on the prize, but are there things, traps along
23 the way, that we should try to stay out of?

24 SECRETARY BAKER: I think there are some
25 traps and I mentioned a couple of them in my

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1 statement. If you're going to reform the income tax,
2 I think above all else you must be conscious of
3 political realities because you're going to have to do
4 it through legislation and everybody wants a piece of
5 the tax code for his or her own special interest.

6 I would recommend to you if you're
7 interested in it a book that Alan Murray wrote at the
8 time of the '86 tax reform effort called Showdown at
9 Gucci Gulch. And that will give you a real vivid
10 insight to what I'm talking about. I also mentioned
11 the home mortgage interest deduction because if you're
12 going to reform the current income tax code, you will
13 not get there if you think that you're going to be
14 able to eliminate that deduction in order to somehow
15 permit you to get the top marginal rate lower. These
16 are the kinds of things I think you need to be aware
17 of.

18 We were disappointed in '86 that we could
19 not eliminate all of state and local taxation
20 deductions because it would have enabled us to again
21 to reduce the top rate a bit further. We were able to
22 get some of it. We got, I think, the sales tax
23 deduction and the ad valorem tax deductions
24 eliminated, but we were not able to get the state
25 income tax deductions eliminated.

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1 And to my way of thinking and maybe this is
2 because I've had a fair amount of experience in
3 politics, this is political exercise every bit as much
4 as it is an economic exercise. I think it is
5 important to set your economic goals and I've
6 mentioned some with revenue neutrality and elimination
7 of the poor as much as possible from the tax rolls, of
8 maximum marginal rate, things like that and then
9 proceed to put together a legislative group from both
10 sides of the aisle that will support the prospect of
11 reform. I think you have to be very attentive not to
12 just the economic arguments, but also to the political
13 ones as well.

14 CHAIRMAN MACK: Next, we'll go to Senator
15 Breauux.

16 VICE CHAIRMAN BREAUUX: Good morning, Mr.
17 Secretary. Good to see you and good to be with you
18 although I have to say that I prefer being with you
19 down in South Texas hunting quail than where we are
20 right now.

21 SECRETARY BAKER: I would enjoy that better,
22 too, John. We ought to program that for this time
23 next year.

24 VICE CHAIRMAN BREAUUX: I'm for that. I'd
25 just like to pick up on one of the points you made.

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1 I mean what you all did in 1985 and '86 was a
2 remarkable achievement in the sense that you all were
3 able to bring Democrats and Republicans together in a
4 panel that made the recommendations and really just
5 stayed with it until they got a recommendation that
6 they could all agree on. I think that was the key to
7 the success.

8 Now one of the things you mentioned was the
9 commitment of President Reagan at that time to make it
10 the centerpiece of what he was advocating in his
11 second term. Now it seems that the circumstances
12 today is that the President has made Social Security
13 reform the centerpiece of the second term at least so
14 far. So the question I have given the parameters that
15 we operate in, is there a way to make tax reform one
16 of those centerpieces? I mean the question is can
17 Congress do two things at once. I think that question
18 is open for debate and for discussion. But I mean we
19 are talking tax reform here and it seems like the
20 Administration is talking Social Security reform.

21 SECRETARY BAKER: Like when they asked Yogi
22 Berra, what do you think about up there at that plate
23 and he said, "Who can bat and think at the same time?"
24 But I certainly think they can do two things at the
25 same time and you're quite right that the effort with

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1 respect to Social Security reform has already been
2 launched and it's under way and it's either going to
3 go or not to go it seems to me before your report
4 comes in perhaps and before the Administration says,
5 "All right. Here is the type of tax reform we're
6 going to go with."

7 But again, it's a function of Presidential
8 leadership and there's still plenty of time in the
9 President's second term for him to grab hold of that
10 at the time your report comes in, make his choice and
11 lead the charge. So I don't think it's something that
12 cannot be done at all. You start in a little bit
13 better shape, Senator, because while you have, I've
14 argued for putting as broad a bipartisan group
15 together as you can. You do have a Congress today
16 that is not a divided Congress which I think gives you
17 more potential for pulling together majorities in both
18 bodies.

19 VICE CHAIRMAN BREAUX: Thanks, Jim.

20 CHAIRMAN MACK: Congressman Frenzel.

21 MR. FRENZEL: Mr. Secretary, thank you for
22 your wise counsel and with respect to Senator's
23 comments, it is just always the greatest thing to have
24 all your guys in -- as I recall in '86, we had a
25 slight hiccup with the Republicans in the House when

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1 the rule was voted on and defeated from which
2 difficulty you were in.

3 SECRETARY BAKER: I remember that very well,
4 Congressman.

5 MR. FRENZEL: I was one of those fires you
6 had to put out.

7 SECRETARY BAKER: That's right. In fact,
8 there were a lot of people on our side of the aisle
9 that fought us tooth and nail.

10 MR. FRENZEL: With respect to that, when
11 this Commission reports to the President, the
12 President will report something to Congress and
13 obviously we have to be careful not to have our
14 recommendation irritate any particular party or group
15 in the Congress. But it seems to me we will be aided
16 if we can go to statesmen like yourself in both
17 parties as we develop our suggestions and perhaps if
18 we will be lucky enough to gain support, that will be
19 helpful and the Congress will have to work out its own
20 arrangements as they did in your day. Is that a
21 possibility?

22 SECRETARY BAKER: I think it is,
23 Congressman. I think that fundamental tax reform is
24 so important and it is also so difficult that you will
25 get the support of people who have been in this arena

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1 before. I mean you'll certainly get mine. I know
2 firsthand how tough it is to do this, how tough it is
3 to come up with something that is pro growth and fair
4 and simple.

5 As I mentioned in my opening remarks, I
6 hope you'll take a look at this question of a
7 consumption based tax. Now that's a very broad step
8 to take. But in my opinion you can design something
9 that would meet the tests of simplicity, of fairness
10 and of pro growth.

11 MR. FRENZEL: Thank you very much, Mr.
12 Secretary.

13 DR. NEWMAN: Mr. Rossotti.

14 MR. ROSSOTTI: Mr. Secretary, thank you
15 for your comments. A lot of the complexity, probably
16 the majority of it, actually is related to business
17 taxpayers, both small and large business as opposed to
18 individuals. Could you make a few comments about some
19 of the particular problems you face and some of the
20 options you say should be either considered or not
21 considered with respect to simplifying the taxation of
22 businesses of both types?

23 SECRETARY BAKER: Mr. Rossotti, I don't
24 frankly recall too much in regard to that. Today you
25 have increased tax avoidance, I think, at the

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1 corporate level. You're going to be hearing from your
2 successor as a Commissioner of Internal Revenue as I
3 understand it later on today and he could probably
4 better answer that question for you.

5 But corporate taxation is it seems to me
6 the most complicated area of the code and I found
7 back in 1986 frankly that there was some elements of
8 that even after they were explained to me that I had
9 difficulty in understanding. So I'm not much help to
10 you on that subject, but I'll bet you the Commissioner
11 will be able to.

12 MR. ROSSOTTI: Thank you.

13 CHAIRMAN MACK: Tim Muris.

14 CHAIRMAN MACK: Thank you very much, Mr.
15 Secretary, for appearing today and thank you for your
16 service to America. Let me follow up on a question on
17 the consumption tax. You mentioned that you didn't
18 consider the VAT and let me just read you -- there are
19 other ways to do consumption tax obviously within the
20 context of an income tax by exempting savings.

21 Chairman Greenspan told us this morning
22 that and I'm quoting the sentence here, "1986 tax
23 reform was considered a consumption tax base and
24 despite arguments in favor of such a system, they
25 decided to enhance the comprehensiveness of the

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1 income tax system then in place." He goes on to say,
2 "Circumstances are different today." I just wondered
3 if you could comment on that choice that you made in
4 1986.

5 SECRETARY BAKER: We made that choice, I
6 think, Tim, primarily because of our experience in
7 1981. We had, if you will remember, come into
8 the office when the top marginal tax rate was 70
9 percent. Uncle Whiskers was taking 70 cents out of
10 every top dollar that a lot of taxpayers earned and it
11 was just not sustainable. It totally destroyed
12 incentive. So we reduced in '81 the top marginal rate
13 to 50 percent.

14 By the time I got over to Treasury in '85,
15 we had discussed the possibility of further reductions
16 in the top marginal rate because we had seen the
17 generation of greater economic growth as a result of
18 the tax reductions that we legislated in '81. I think
19 that's primarily the reason we went with that approach
20 as opposed to some consumption tax-based approach.

21 CHAIRMAN MACK: Jim, this is Connie. I
22 think the question I want to go back to relates to the
23 role of the panel and I'm trying to in my own mind
24 address the issue, if you will, of the tension being
25 sensitive to the political realities, but at the same

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1 time wanting to be bold in what we do. There's part
2 of me that says that maybe we really shouldn't play
3 much of political role. That we ought to focus on
4 what we think is the best tax code that we come up
5 with with respect to the goals of simplicity and
6 fairness and growth. So try to help me think through
7 about your recommendation, if you will, with respect
8 to how we should act as a panel.

9 SECRETARY BAKER: Yes. Connie, if I'm
10 correct, the executive order that sets up the panel
11 asks you to come up with three potential methods and
12 one of them has to be some sort of a reform of an
13 income tax system. Now if that's correct, if I'm not
14 mistaken in that assumption, then you have --

15 CHAIRMAN MACK: The only comment --

16 SECRETARY BAKER: Excuse me.

17 CHAIRMAN MACK: The only comment that I'd
18 make is that there is no specific as to the number,
19 but it is suggested that we come back with
20 alternatives, one of which has to be as you explained
21 it.

22 SECRETARY BAKER: One of which has to be.
23 Okay. I don't know where I got the idea of three, but
24 anyway, you can certainly come back with at least
25 three and maybe more. I don't see anything wrong with

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1 laying out the pros and cons of each approach
2 including in the pros and cons your assessment of the
3 political difficulty or ease of a particular approach.
4 I think that could be helpful to the Administration.

5 They will, of course, make their own
6 political judgments as indeed they have to and again,
7 you heard me say, and I believe this strongly, that
8 this is not just an economic exercise. Like anything
9 else when you're talking about legislation, you have
10 to consider whether or not you think you can get it
11 passed. It doesn't do any good to send something up
12 and have it shot down. In fact, it sets you back and
13 hurts the effort.

14 So it seems to me that you have plenty of
15 room to say, "This system will do this, that and the
16 other with respect to savings and investment. Unless
17 it is crafted in a way that makes it simple and fair,
18 it will be extraordinarily difficult to get through
19 the Congress." I don't know why you can't send your
20 recommendations over to the White House in that way.

21 CHAIRMAN MACK: Jim, thank you for those
22 thoughts. As I indicated at least in my mind, I'm
23 trying to find the right balance there. In this town,
24 you can't be apolitical, but by the same token, I
25 don't want to be so -- that we make conclusions about

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1 what the Congress is going to do.

2 SECRETARY BAKER: That's correct. And I
3 totally agree with that, Connie. That's in effect
4 what we had to do in 1986. There were things we
5 wanted that we couldn't get, but we really didn't know
6 that, didn't find out exactly what those crunch points
7 were until we sat down with the tax-writing
8 committees.

9 If you recall, we had retreats with Ways
10 and Means and Senate Finance and we discussed this
11 with representatives from both sides on the aisle in
12 both bodies. At some point, it became quite clear
13 mortgage interest was off the table, state and local
14 taxes other than the sales taxes was off the table,
15 but certain other things were in. That's the way we
16 went about it.

17 CHAIRMAN MACK: Again, thank you very
18 much, Jim, for your input. We really do appreciate
19 your taking the time to be with us this morning.

20 SECRETARY BAKER: Thank you, Chairman.

21 CHAIRMAN MACK: We also appreciate your
22 ability to adjust your time as we worked through our
23 fire alarm here. Thank you very much.

24 SECRETARY BAKER: Thank you for having me,
25 Senator. I appreciate it.

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1 CHAIRMAN MACK: Thank you. All right, Mark.
2 I would invite you up. As I indicated earlier, Mark
3 Everson will describe the tax code from the view point
4 of the tax administrator and will explain how the IRS
5 copes with the tax code's immense complexity. So,
6 again, we appreciate your being here this morning,
7 Mark, and look forward to your comments.

8 COMMISSIONER EVERSON: Good morning,
9 Chairman Mack, Vice Chairman Breaux and members of the
10 President's Advisory Panel on Federal Tax Reform. My
11 remarks this morning will cover three areas: a brief
12 overview of our country's system of tax
13 administration; observations about the way complexity
14 in the code complicates tax administration; and a
15 number of considerations which I believe you may wish
16 to take into account as you develop policy options for
17 Secretary Snow.

18 Before starting, however, I would like to
19 commend the members of the panel for your willingness
20 to take on this important task. The President has
21 asked that we as a country step back, assess the
22 existing tax code, and develop a simpler Internal
23 Revenue Code that is both fair and promotes a healthy,
24 sustainable economy. Your framing of the policy
25 options is an important first step.

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1 My job is to oversee the tax administration
2 system and to make sure that the IRS brings in each
3 year the \$2 trillion that funds our Government, and
4 that we do so in a fair and responsible manner without
5 regard to political considerations. So I do have to
6 be apolitical in this town. As this process unfolds,
7 I don't expect to offer support for, or to oppose, any
8 particular policy options. On the other hand, the IRS
9 does want to help advance your work by providing
10 information on how the existing system works, or
11 doesn't as the case may be, as well as offering
12 considerations pertaining to particular policy options
13 based on our unique knowledge of the existing Federal
14 system or other national systems.

15 Our nation's tax administration system is
16 characterized by a number of factors: it is large and
17 complex; its regulatory components extend beyond
18 activities subject to taxation; and it includes not
19 just the collection of taxes due but also important
20 means-tested benefit programs where money is paid out.
21 Furthermore, the functioning and integrity of the
22 system is highly reliant on tax practitioners, and
23 there are direct linkages to other important
24 Governmental activities such as Social Security,
25 Medicare and individual state revenue programs. I

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1 mention all these factors as relevant to your work
2 because statutory changes in one area frequently
3 impact another piece of the overall mosaic. At the
4 IRS we administer this system by providing service to
5 taxpayers, helping them understand their obligations
6 and facilitating their participation in the system,
7 and enforcing the laws so that Americans are confident
8 that when they pay their fair share, their neighbors
9 and
10 competitors are doing the same.

11 Concerning the size of our system, last year
12 183 million people filed individual tax returns. To
13 put that number in perspective, it is fully half again
14 the number of people who voted in the Presidential
15 election. In that sense, paying taxes is a unifying
16 experience fundamental to our democracy and respect
17 for the rule of the law. Taxes are what President
18 Kennedy called "the annual price of citizenship". The
19 mechanics of our system are themselves complex: each
20 year the IRS receives and processes vast amounts of
21 information. For example, we receive over 220 million
22 tax returns and over 1.3 billion information items,
23 such as W-2s and 1099s, related to tax returns. Many
24 of them shed light on different activities or
25 functions of the same entity. A complete picture, for

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1 example, of a corporation's compliance with the tax
2 code can require analysis of employment tax filings,
3 pension plans, partnerships and joint venture
4 interests, international transactions and affiliates,
5 as well as associated charitable foundations and
6 audits of its executive officers.

7 The regulatory responsibilities of the IRS
8 extend beyond activities subject to taxation.
9 Included are the nation's 1.7 million tax-exempt
10 organizations, a role in the oversight of state and
11 private retirement plans, and tax-exempt bonds, to
12 mention several significant areas. In terms of monies
13 paid out as opposed to collected, the IRS administers
14 the Earned Income Tax Credit, which is the country's
15 largest means-tested benefits program. Last year, the
16 EITC paid out over \$37 billion to 21 million
17 taxpayers. The Health Coverage Tax Credit is another
18 example of a benefits program embedded in the tax
19 code.

20 Linkage to other government activities is
21 another dimension of Federal tax administration. Many
22 states model their own tax systems on the Federal
23 system. I would note that, on average, states collect
24 almost \$0.20 for every \$1 the IRS brings in through
25 examination activities. Social insurance and

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1 retirement receipts constitute 38% of the monies we
2 expect to take in this year. The IRS is responsible
3 for making sure that the nation's millions of
4 employers properly withhold and remit both their own
5 share of employment taxes as well as that of their
6 employees.

7 What President Kennedy called our system of
8 "individual self-assessment" relies heavily on tax
9 practitioners to function smoothly and maintain its
10 integrity. Altogether there are approximately 1.2
11 million tax practitioners, including attorneys,
12 accountants, enrolled agents and other preparers.
13 Beyond paid tax professionals there is an important
14 element of volunteerism. Last year, the IRS worked
15 with 80,000 volunteers at nearly 14,000 sites in
16 cities and towns around the country helping people
17 file their taxes.

18 As we approach our responsibilities, the IRS
19 strives to do so with a balanced program providing
20 both service to taxpayers and enforcement of the law.
21 Our working equation at the IRS is Service plus
22 Enforcement = Compliance. Not service or enforcement,
23 we need to do both. And I would stress that when we
24 enforce the law, it is imperative we do so with full
25 respect for taxpayer rights.

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1 Complexity in the tax code compromises both
2 our service and enforcement missions. That is because
3 complexity obscures understanding. Those who seek to
4 comply but cannot understand their tax obligations may
5 make inadvertent errors or ultimately throw up their
6 hands and say, "Why bother?" In the enforcement
7 context, complexity in the code facilitates behaviors
8 at variance with those intended by Congress. A more
9 complex and steadily more international business and
10 financial environment further increases challenges to
11 tax administration. Abusive shelters have been
12 developed and promoted by a commercially reinforcing
13 network of essentially stateless accounting firms,
14 investment banks, and law firms.

15 Last October, the American Jobs Creation Act
16 became law. There were 193 provisions in the law, 178
17 of which require IRS actions. Ninety-seven percent of
18 the provisions were effective before, on, or within
19 six months of the date of enactment.

20 The Jobs Act brings important benefits to
21 the economy and does much to strengthen the
22 Government's hand in combating abusive shelters. But
23 it adds a lot of complexity to the code.

24 Let me take one of the provisions of the
25 Jobs Act and give you a real life example of how

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1 complexity affects tax administration. The idea of
2 this new provision is simple, an additional tax break
3 to manufacturers by means of a special deduction.
4 While simple in concept, the new provision requires
5 companies to identify which activities are production
6 activities and to make special calculations and
7 allocations of income and expenses solely for the
8 purpose of determining the amount of the new
9 deduction.

10 To interpret the law, the IRS must issue
11 guidance to help taxpayers understand the key concepts
12 related to this provision of the Jobs Act. The
13 guidance is not easy to craft. By distinguishing
14 "production" from other activities, the provision
15 places considerable tension on defining terms and
16 designing anti-abuse rules. The first round of
17 guidance the IRS issued was over 100 pages long. And
18 I am told it covered only the most critical questions.

19 Aside from guidance, the IRS must take
20 numerous other actions to implement the new deduction.
21 To name just a few, changes need to be made to forms,
22 schedules, instructions, and publications; training
23 materials for our agents will need to be developed;
24 and programming changes to IRS systems are also
25 required to reflect the revisions to the forms. It

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1 will be necessary to devote significant audit
2 resources to administering the new deduction.

3 Before closing I would like to suggest five
4 factors which I would urge the panel to consider as
5 you weigh policy options for changes to the tax code:

6 First, our economy is constantly evolving,
7 with change seemingly ever accelerating. Examples of
8 change include transformation of the workforce to more
9 self-employed individuals; businesses contracting out
10 activities they'd previously done themselves; the
11 relatively greater portion of economic growth
12 generated through smaller, non-manufacturing
13 businesses; and increasing globalization. It is vital
14 to construct a tax system that recognizes this dynamic
15 and is built for the 21st Century, not the 1960s.

16 Second, policy options should be carefully
17 assessed for their potential impact on attitudes
18 towards compliance. Fairness and the perception of
19 fairness are essential, as the President has
20 recognized in his charge to you that your proposals be
21 "appropriately progressive."

22 Third, administerability, my wife told me
23 that wasn't a word but it's in here, is also an
24 important consideration. Bolting on new programs to
25 the tax code without significantly simplifying or

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1 eliminating existing elements may in fact make it more
2 difficult to collect the \$2 trillion we need to fund
3 the Government.

4 Fourth, make an apples-to-apples comparison.
5 Don't compare a sub-optimized existing system to a
6 perfect, theoretical system. I can assure you from my
7 conversations with counterpart tax administrators that
8 there are administrative and compliance issues in all
9 systems.

10 Finally, please recognize that transition
11 issues associated with migration to a new system, or
12 systems, merit close attention. If the transition is
13 not properly planned and managed, the new system will
14 get off to a rocky start. After such a start, it
15 may take decades to recover.

16 I wish to emphasize that these points are
17 not offered to suggest inaction. That would be
18 perhaps the worst option. I strongly support the
19 President's call for simplification. But, of course,
20 as you would expect anyone in my position to say,
21 given the stakes, before moving forward we need to
22 have a high confidence level that the path chosen will
23 lead to success.

24 Before taking your questions, I would like
25 to

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1 return to the manufacturing deduction provision of the
2 Jobs Act and talk for a minute about doughnuts. The
3 new provision contains an exception from the
4 manufacturing deduction for receipts from the sale of
5 food, this is Evelyn Petshek, she has some doughnuts,
6 or beverages prepared by the taxpayer at a retail
7 establishment. If I make a jelly doughnut at my
8 retail establishment and sell it to Commissioner
9 Rossotti, that does not qualify for this new
10 manufacturing deduction.

11 On the other hand, if I sell to you, Mr.
12 Chairman, a box of doughnuts baked in the same oven
13 wholesale for you to resell to your fellow panel
14 members including perhaps Charles if he wants a second
15 doughnut, some of my colleagues told me he might want
16 a second doughnut, that sale qualifies for the special
17 deduction. So Charles has two doughnuts baked side by
18 side but treated differently under the tax law. I
19 hope this gives you some food for thought.

20 CHAIRMAN MACK: Well done and we're all a
21 little hungry as a result.

22 COMMISSIONER EVERSON: Please.

23 CHAIRMAN MACK: Jim, go ahead.

24 MR. POTERBA: We've all heard about starve
25 the beast, but feed the panel is great. Thank you

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1 very much for your comments. I wanted to kick off on
2 an issue that you've raised about the interplay
3 between the federal tax code and the states and
4 localities and arises in part with the special
5 compliance issues that you've alluded to and in fact
6 a more general issue of what the consequences are of
7 changing the federal code for the administration of
8 the range of state income tax systems and a variety of
9 other tax programs.

10 Can you just give us some guidance on how
11 we'd like to think of these set of issues? We've
12 looked back at past experience and states typically
13 tend to come along when there are modifications in the
14 federal law or do we need to be cognizant of a host of
15 administrative complexities which arise if we try to
16 think about moving the federal system in a dramatic
17 direction while leaving the state codes where they
18 are?

19 COMMISSIONER EVERSON: I'm not an expert on
20 the state systems and there are organizations of the
21 fifty states. I think really you ought to call as a
22 later witness some of the folks from those
23 organizations, but as you say, we do have very direct
24 linkages. As I indicated, if something happens in our
25 system, it's mimicked.

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1 If you go back, all of us are probably
2 filing different state returns. I live in Virginia.
3 The Virginia return starts off the adjusted gross
4 income. If you do something here, there are something
5 like 43 states that have a income tax or some form of
6 an income tax. That is going to implicate 43 states.
7 So just recognize that. I think you do need to talk
8 about the states. We work very closely with them on
9 compliance issues. We have great relationships with
10 them, but you need to think about it.

11 MS. GARRETT: Thank you. As we think about
12 complexity and simplicity for individuals, one way to
13 make things simpler is just to take people off the tax
14 rolls and another way to make it simpler is for those
15 remaining on the tax rolls, particularly in the lower
16 and middle income, is to just make the whole process
17 of filing easier. Now some of that requires legal
18 changes to take people off the roles.

19 But in my home state of California, we're
20 experimenting with something called the "Ready Return
21 System" which means that the state actually fills out
22 the returns when they are very simple for some of the
23 taxpayers. The taxpayers see those returns. They can
24 choose to go ahead to just sign them and file or they
25 can choose to file them on their own. There have been

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1 lots of discussion about return-free filing. I wonder
2 if you could give us some insight into how it would be
3 possible for us to move to a system for many taxpayers
4 of return free filing and simplicity in that aspect of
5 the tax system.

6 COMMISSIONER EVERSON: I think that you'll
7 see that they've also done something like that in the
8 U.K. There are a big number of returns that are not
9 filed. I think it depends on what system you
10 construct largely. The U.K. doesn't have nearly as
11 many deductions or as many options. So for a whole
12 large percentage of the taxpayers, there aren't that
13 many variants as to what's happening. You can't
14 retain a lot of the options or a lot of the potential
15 deductions here and be as successful in implementing
16 that.

17 The other concern that I would go back to is
18 and I think you need to consider, again I'm not taking
19 a position on it, is what I started out with, the 183
20 billion returns that are filed. You need to be
21 attentive that as the country changes. Chairman
22 Greenspan was talking about the demographics. We have
23 huge numbers of immigrants. We're working to try and
24 make sure that everybody participates in the system
25 and understands their obligation.

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1 The degree to which people are working in
2 cash economics and you have immigrant communities
3 where people have come into this country because of
4 their desire to be in a country with respect to the
5 rule of law, they may be coming from other
6 environments where taxes were not a centerpiece of how
7 they lived. You want to make sure that people are
8 learning their civic obligations as they go along here
9 and that they understand that they are paying taxes if
10 you move to a system such as you're espousing and not
11 in some ways forgetting that fact because ultimately
12 in all these systems you get to a certain income level
13 and then you do have to file a return. We're not
14 exempting everybody from doing that.

15 MS. SONDERSON: Thanks, Commissioner.
16 Assuming
17 that one of the paths chosen is this total reform, you
18 talked a lot about the regulatory burdens and the
19 compliance burdens. A general question of how much
20 you think those would ease given that you suggest to
21 them that with any reform comes additional compliance
22 regulatory burdens and then a more personal
23 question of the future of your organization.

24 COMMISSIONER EVERSON: You cover a lot of
25 ground. You can do something very different here but

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1 you will still have an IRS. You might call it
2 something else, but there is Inland Revenue which
3 they have a VAT in the U.K. I think it brings in
4 something like 20 percent of the monies they get, but
5 you don't get away from a taxing authority. What I
6 was suggesting there is that you have a tax gap in
7 VAT say in the U.K. that's about 12 percent right now.
8 They're working to bring that down, but you do have to
9 have an organization that is looking to make sure that
10 it's administered correctly and that people understand
11 it and are honestly complying.

12 There would be big ramifications and change
13 of course. I guess a transition is used, but whatever
14 you do here, you're still going to need a significant
15 governmental entity. I'm not suggesting it would be
16 exactly the same entity, but there would be a
17 successor for the IRS for sure. And your other
18 question was?

19 MS. SONDEERS: A general question on the
20 sense of the increased cost of compliance part.

21 COMMISSIONER EVERSON: I don't think that
22 the difference in the cost -- The cost of the IRS is
23 relatively modest. It's about \$10 billion compared to
24 the \$2 trillion. That is according to the --

25 MS. SONDEERS: I'm talking more in general

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1 about the overall compliance costs for our businesses.

2 COMMISSIONER EVERSON: So it's not in the
3 government lane. It's not even in the piece that I
4 talked about, the million practitioners. It's all in
5 the burden, the billions of hours that people are
6 spending filling out the forms, of keeping the
7 records. That's where it is. That question is better
8 when economists are here quite frankly.

9 MR. LAZEAR: Let me ask you a follow up to
10 that question in terms of complexity. In general
11 terms, which aspect of complexity would be most easily
12 eliminated and which do you think would have the
13 greatest social benefit for our nation? I don't want
14 to talk about this in specifics obviously but more in
15 general.

16 COMMISSIONER EVERSON: There is a lot of
17 conversation on this. You're going to hear about the
18 AMT and other things as you go forward. I would point
19 you towards the Joint Committee on Taxation. They've
20 done some good work on this.

21 But in terms of some of the things that I
22 would mention, I think the AMT is of course a
23 candidate here. People go through a calculation.
24 They think they've gotten to the end and you sort of
25 pull the rug out from under them and there they are

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1 saying, "Sorry. You really have to pay this." That
2 would be one obvious candidate.

3 The Secretary talked in response to
4 Charles's question. I think that there is a real
5 dynamic in the corporate area that is quite damaging.
6 There is a tension between the desire to increase
7 earnings for book purposes and drive a share
8 valuation on the one hand and then of course generate
9 losses for tax purposes. This is not something that
10 will respond to tinkering.

11 This inherent tension, I think, needs to be
12 addressed at the root level. I know academics have
13 written on this about are you going to generate a tax
14 off of accounting income. But I don't think you're
15 going to with the panel. It keeps coming back to
16 congressional changes over time. This is one where
17 for sure the unraveling will occur relatively rapidly
18 if you just tinker around the edges I would suggest.

19 A couple of others, the Joint Committee
20 mentions the various credits. If you go back to 20
21 years ago, 1984, Form 1040 had four personal tax
22 credits. Now we have more than a dozen. This is
23 something that I think merits very real discussion by
24 the panel. There are at least seven different
25 educational tax benefits. This is something that

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1 people don't understand. So they don't know where
2 they are and what they should choose.

3 The other area that I would mention as a
4 place of concern and gets a lot of discussion in the
5 Finance Committee is we're seeing a migration, if you
6 will, between the various components, between the
7 taxed entities and the not-for-profit entities where
8 you're seeing the abuse of charitable entities to get
9 through complexity, through shelters, that are pedaled
10 by the accounting firms and others to make use of
11 these governmental or non-taxed entities essentially
12 to benefit taxpayers in a way that nobody ever
13 intended. I think getting some simplification of the
14 rules there would be another area I would look at.

15 VICE CHAIRMAN BREAU: Thank you, Mark.
16 Thanks for the doughnuts. Appreciate it and your
17 words of wisdom as well. What in your opinion is the
18 biggest consistent complaint that the IRS gets and
19 secondly, what's the most difficult part of the code
20 to administer?

21 COMMISSIONER EVERSON: The complaint in
22 terms of a citizen not understanding, I think there's
23 just a general complaint about the complexity. Now
24 over half of the people get their returns by paid
25 professionals and that just reflects the fact that to

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1 a very real degree they no longer feel that they are
2 competent. They don't even begin to try to understand
3 the code anymore because they work into some preparer
4 and they have to provide A, B and C documents. So I
5 would say it's just a general feeling of being
6 overwhelmed.

7 VICE CHAIRMAN BREAUX: That means that half
8 of them just file the simple form.

9 COMMISSIONER EVERSON: No, not at all. They
10 go into one of the firms and they're filing the 1040.
11 They may have all these schedules with them but
12 they're using paid preparers to help them do their
13 filing. That extends to all income groups. There's
14 over half of the people who file the EITC are using
15 preparers as well. So it's not just middle or upper
16 income folks.

17 VICE CHAIRMAN BREAUX: And the second part,
18 what part of the code is the most difficult for the
19 Internal Revenue to administer?

20 COMMISSIONER EVERSON: I think it clearly
21 goes back to what Charles and the Secretary were
22 saying.

23 It's the corporate area. I gave a talk about six
24 weeks ago to the New York State Bar Association, a tax
25 section. There were 98 tables of ten and they were

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1 not there to do work for EITC taxpayers. They were
2 there to help figure out ways to get the best deal for
3 companies.

4 VICE CHAIRMAN BREAUX: Thank you.

5 MR. FRENZEL: Thank you, Mr. Chairman. Mr.
6 Commissioner. Secretary Baker mentioned, I think you
7 did too, sometimes about taking people off the bottom
8 end of the tax code as one of the glories of his '86
9 Act.

10 If this commission were to go to a
11 consumption kind of tax presumably in the interest of
12 fairness, we may have to whack some more off the
13 bottom. I understand less people, less earners, file
14 today than file ten years ago. I believe that was the
15 testimony. Something like less than 70 percent of
16 earners have some sort of tax bill today as compared
17 to maybe 10 percent higher 20 years. Is that a good
18 thing or a bad thing to take people off the bottom?
19 Shouldn't most Americans have some interest in the tax
20 system and shouldn't they be paying something?

21 COMMISSIONER EVERSON: I consider that a
22 policy question. So I am going to be very ginger in
23 my response. Most Americans are paying something. I
24 talked about I view it as my job to take in the full
25 \$2 trillion and as I mentioned 38 percent of that are

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1 the employment taxes. So if you're working and even
2 if you're getting a total break on the income tax,
3 you're still paying in that FICA. The question is
4 many people don't view it in some terms of the
5 political discussion as paying a tax, but I think when
6 they look at their pay stub, they get it.

7 MR. FRENZEL: I regret asking that question
8 of the wrong person. Then I retract it and ask a
9 second one.

10 COMMISSIONER EVERSON: That's all right.

11 MR. FRENZEL: There is a talk that the EITC
12 which you mentioned is not subject to a lot of
13 oversight and control. Can you give us an idea of
14 what is the fraud potential or your estimate of it?

15 COMMISSIONER EVERSON: Sure. The way the
16 study we have would indicate that the error rate in
17 the EITC approaches 30 percent. We have to update
18 those studies. It may have changed and declined a
19 little bit.

20 This gets down to the point that I mentioned
21 earlier in the statement about the fact that we have
22 embedded in the tax code certain things that are
23 really means-tested benefits program, but they are
24 administered as though they are another element of the
25 tax code. If you look at food stamps or rental

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1 subsidies, housing subsidies, they're large
2 administrative structures that test people for
3 qualification at the front end. That doesn't happen
4 in the EITC.

5 Now we're doing some pilots in trying to
6 figure out how to work this through in a way that gets
7 rid of the error rate but doesn't dampen participation
8 by those who qualify. That's the problem you get to.
9 When Congress put things into the code that are beyond
10 this traditional purpose, but then you don't build an
11 administrative structure, you don't get an efficient
12 system.

13 MR. FRENZEL: Thank you.

14 MR. ROSSOTTI: I tried for five years to try
15 to figure out how to demonstrate the complexity of the
16 tax code and this is a tour de force. This is the
17 best.

18 COMMISSIONER EVERSON: Thank you.

19 MR. ROSSOTTI: I have to say if you had
20 decided to provide one piece of nourishment for every
21 one of the sections of the Jobs Creation Tax, how long
22 a meal would that have been? You mentioned in one of
23 the points about the ever changing economy and
24 especially the globalization and the fact that there's
25 a

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1 tremendous amount of income in the business area that
2 now is across border and there's this whole array of
3 investment bankers and other people. Could you just
4 elaborate on that a little bit for the benefit of the
5 panel and the audience on some of the things that
6 happened in that particular arena?

7 COMMISSIONER EVERSON: Sure. I do wonder
8 whether those 98 tables of ten wouldn't ultimately put
9 themselves out of business because sooner or later no
10 tax will be paid by this portion of the public and I
11 think that's actually a consideration that you need to
12 address and academics have addressed in terms of where
13 you do the taxation. But they are relentless in their
14 pursuit of reducing the tax.

15 We've looked at this and traditionally you
16 know, Charles, we've been organized as a national tax
17 administration. We've taken a step in the last year.
18 We've formed something called the Joint International
19 Tax Shelter Information Center in partnership with our
20 colleagues from Great Britain, from Australia and
21 Canada to, within existing treaty obligations, share
22 information about the products that are developed and
23 as appropriate to follow up and see what individual
24 tax matters there are.

25 It's been very striking to me that what

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1 we've seen is, I would tell you that in the past
2 corporations were seeking to find where the low tax
3 entity is and then structure their business
4 accordingly. I think we're seeing some evidence that
5 what they'd really like to do now is structure it so
6 that there's no tax and that's a real challenge for
7 administrators.

8 We're taking steps forward to make sure not
9 that we do not cede any of the U.S. Government's
10 authority to multi-lateral groups in any way, but that
11 we
12 coordinate with others because this is about speed,
13 Charles, as you know. We're not a speedy or agile
14 organization, but the people who are working in the
15 corporations and in the investment banks and in the
16 accounting firms, they get out there in front of us.
17 They develop a new product. We're on to these things
18 a little bit better now because of the disclosure that
19 Treasury has put in. But it's still a real challenge
20 keeping up.

21 MR. MURIS: There are several of us on this
22 panel who are academics and some are professional
23 economists and others like myself are called
24 teletravelers. There's a large academic literature
25 about optimal detection, optimal penalties, about

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1 issues dealing with enforcement. I understand a lot
2 of noncompliance stems from the complexity but a lot
3 of it doesn't. Do you have opinion on the issues of
4 compliance and not just in terms of the number of
5 people you have, but also the size of the penalties
6 that you have because they are both related obviously
7 to enforcement and compliance.

8 COMMISSIONER EVERSON: I think that
9 enforcement is very important again going back to the
10 basic point that it erodes confidence in the overall
11 system and the willingness of people to comply
12 honestly. Now I would suggest to you that we don't
13 have the best research on this. We're just now
14 finishing an update to something called the National
15 Research Program.

16 The last time we looked at noncompliance it
17 was in 1988. We stopped doing that because Congress
18 asked us not to with the view that the audits at that
19 time were too intrusive. In another several months,
20 we will give out the first results on what that tax
21 gap is. The tax gap now runs to several hundred
22 billion dollars a year.

23 As to a more broad question of what happens
24 in here, I think that the components to this of the
25 system, it's like the highway system. Tim, I would

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1 suggest to you that you need to have well designed
2 roads in a highway system. You need to have good
3 signage and then you need to have the state troupers
4 under the bridge.

5 What happens is it's not only the touches on
6 the individuals when the trooper pulls somebody over.
7 It's the fact that everybody else sees it and knows
8 it's out there. We collected \$43 billion last year in
9 direct enforcement revenues. That's mostly tax and
10 interest. A small amount of penalties is in there,
11 but the impact beyond that just from even if we
12 audited and nothing happens to you, you still talk to
13 Charles about the fact that you were audited. Even if
14 you came out with no change, he hears that. He will
15 actually be more careful. Well, maybe not Charles,
16 because we know Charles is careful. So penalties, I
17 think, have an impact but they are not as important as
18 having an overall adequate enforcement presence.

19 One other thing I'd say on penalties is that
20 in too many instances particularly in the corporate
21 arena, we've developed a reputation for trading them
22 away and it was always in the interest of the
23 noncompliant taxpayer to take an aggressive position
24 with the Service and then we go through this analysis,
25 hazards of litigation and we would probably insist on

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1 less than 100 cents on a dollar, the tax, some
2 interest and trade away the penalties.

3 We are changing our approach. We've gone
4 through two big settlement initiatives to clean up a
5 couple of these shelters, the Son of Boss one which
6 will bring in billions of dollars. We're insisting on
7 100 cents on the dollar, applicable interest and a 10
8 or 20 percent penalty depending on the circumstances.
9 So we are taking a look at penalties and we are not
10 trading them away anymore in most circumstances. It
11 will take a long time to know since they haven't been
12 adequate where you need to draw the line though.

13 MR. MURIS: If you look accidents and cars,
14 there are three things you can influence. You can
15 influence the roads, the vehicle and the driver. For
16 a long time, federal policy didn't pay enough
17 attention to the driver. I think that's changed.
18 Obviously, it's hard to influence but extremely
19 important. Is there a similar kind of issue with what
20 you do in reaching out to taxpayers?

21 COMMISSIONER EVERSON: Again, it goes back
22 to that equation. I think we have to do both, provide
23 the service. People have to understand what their
24 obligation is and feel comfortable in the system, but
25 there has to be a clear understanding that if they

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1 step over a line, that the law will be enforced.
2 We've articulated four enforcement priorities.
3 They'll go to these abuses by corporations and high-
4 income individuals. They go to cleaning up where
5 needed in the tax profession. There was clearly an
6 erosion in the ethics of too many accountants and
7 attorneys who pedaled these abusive products. They go
8 to criminal tax work.

9 Then the fourth is again this issue on the
10 charities because let me make one point here that I
11 haven't said. The stakes on this charitable dimension
12 are terribly important and they extend beyond the tax
13 system. Look at credit counseling right now. It's a
14 billion dollar industry. We have fully half of the
15 credit counseling industry under audit and that's
16 because what used to be entities that provided advice
17 to a couple or a family that got into difficulty, sell
18 your second car, cut back here, do this, they've
19 become largely vehicles for inflated salaries for
20 directors or packaging payment programs for profit-
21 making related parties.

22 What's at stake here and in the other abuses
23 that have been well documented is not just changes to
24 the tax system but damage to another pillar of our
25 society which is charitable giving and volunteerism.

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1 If Americans no longer trust charities, they'll stop
2 giving and then those in need will suffer. So again,
3 that just goes back to all of the different
4 relationships you have here.

5 CHAIRMAN MACK: Mark, let me get you to help
6 us with an issue that would be related to the various
7 large options that are on the table when people talk
8 about a retail sales tax for example or a VAT tax or
9 a flat tax. I assume each one of those has its own
10 set of compliance issues. So help us think through
11 that if you will and then you mentioned in your
12 statement that you in essence have learned things from
13 what other countries do.

14 COMMISSIONER EVERSON: Yes.

15 CHAIRMAN MACK: So give us some thoughts
16 with respect to those.

17 COMMISSIONER EVERSON: As a question of
18 process, I mentioned talking to the states before
19 about the impact on the income tax. I certainly think
20 that if you're seriously considering sales or back
21 taxes that you need to extend your work beyond just
22 academics to include discussions with people. Perhaps
23 some of you should go to Europe or someplace. I know
24 that Congressmen or Senators sometimes take these
25 trips. Were you aware of that?

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1 VICE CHAIRMAN BREAUX: Not former members.

2 COMMISSIONER EVERSON: I would encourage you
3 to get a practical understanding of the different
4 alternatives and you're not going to learn it at all
5 from the IRS. I've asked Dave Robison. He was our
6 head of Appeals to be a full-time liaison to this
7 group. Charles knows him and he has a lot of
8 international experience. So he'll provide Jeff
9 Kupfer and his staff a lot of details, but again I
10 would suggest you ought to try and see some of these
11 options on the ground if you can.

12 CHAIRMAN MACK: Very good. Thank you so
13 much. We appreciate it. Quite helpful.

14 COMMISSIONER EVERSON: Thank you.

15 CHAIRMAN MACK: Let me announce that we're
16 going to take a half an hour for a break here for a
17 quick lunch. So that means getting back here at 12:30
18 p.m. Off the record.

19 (Whereupon, at 11:58 a.m., the above-
20 entitled matter recessed to reconvene at 12:37 p.m.
21 the same day.)

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A-F-T-E-R-N-O-O-N S-E-S-S-I-O-N

12:37 p.m.

CHAIRMAN MACK: On the record. Before I introduce the next panel, I wanted to make some comments with respect to the recent death of David Bradford, one of the architects of the Tax Reform Act of 1986. Professor Bradford was an influential, insightful and intelligent voice for tax reform who participated in the policy debates as a scholar at Princeton University, a policy maker in the Ford Administration and an economic advisor to President George H. W. Bush. We will sorely miss Professor Bradford's wisdom, but at the same time, I'm sure we will hear from many who have been influenced by David's creative ideas for tax reform. I intended to make that comment earlier this morning, but because of timing issues was unable to and wanted to make that comment at this point.

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1 So we will move on. Our next two witnesses
2 will help us understand the complexity of the tax code
3 from the taxpayer perspective. Nina Olson who is the
4 National Taxpayer Advocate and assists taxpayers in
5 navigating our complex tax system will share with us
6 her firsthand knowledge of the difficulties taxpayers
7 confront in understanding and applying complicated
8 rules now in our tax code.

9 And Professor Joel Slemrod from the
10 University of Michigan has studies the complexity of
11 our tax code for years. He will help us understand
12 the magnitude of the compliance burden and the
13 wasteful, inefficient nature of our tax system.

14 MS. OLSON: Thank you for having me here.
15 In my 2004 Annual Report to Congress of which there
16 are copies in the Green Room, all 620 pages, we're
17 participating in the complexity of the code ourselves,
18 I reported in my Annual Report the number one most
19 serious problem facing taxpayers today is the
20 confounding complexity of the tax code.

21 I'd like to illustrate this point by first
22 presenting a taxpayer's centric viewpoint for showing
23 some statistics that depict taxpayer characteristics.
24 Each of these statistics represents the average value
25 within its category or its median to try to identify

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1 that. What leaps out immediately is that the middle
2 of the road taxpayers is not particularly affluent.

3 Now we also see that 80 percent of returns
4 result in a refund. That 15 percent of returns with
5 a balance due are paid at the time of filing and only
6 five percent of returns are unpaid at time of filing.
7 We are essentially talking here about a population
8 that is largely compliant with this complex code.

9 These statistics are projections to Year
10 2010. These projections are important since they are
11 related to the ability of taxpayers to understand the
12 complex tax code and the ability of the tax code to
13 reflect the life circumstances of its taxpayers.

14 Now keeping in mind the average taxpayer
15 characteristics, family status, foreign born, age of
16 workers, Internet usage or not, single or
17 nontraditional households which would be almost 50
18 percent by 2010, median AGI, here are a few areas of
19 the code that present complexity for these taxpayers.
20 I've listed about ten of them.

21 I'm going to talk about some of them in a
22 little more detail later, but regarding family status
23 issues, I want to say a few words. We've achieved
24 some simplification in the code recently by enacting
25 the uniform definition of a qualifying child. We used

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1 to have six definitions of a child by my count. Now
2 we have theoretically one.

3 But we need to think about the next step.
4 Do we need all of these family status provisions?
5 Must they be separate provisions? Do they reflect how
6 taxpayers think about and how they live their lives?
7 Are we focusing on characteristics that bear no
8 relationship to taxpayers' lives? How do we define a
9 family unit if by 2010 almost one half are single or
10 nontraditional households?

11 The complexity of the earned income credit
12 is obvious and this provision is for low income
13 taxpayers. Thirteen subsections, that's ridiculous.
14 This complexity leads to errors and makes it difficult
15 for the IRS to administer. IRS processes lead to
16 errors. In many EITC exams, the best you can say is
17 that the taxpayer flunked the exam, not necessarily
18 that the taxpayer didn't deserve the EITC.

19 No wonder taxpayers go to preparers in
20 droves for the EITC and yet IRS studies show that
21 preparers have similar error rates. Yet I believe
22 that the EITC is an appropriate program to run through
23 the code. It's just been added to, patched on to,
24 avoid the perceived abuse de jour. Instead of asking
25 about rough justice, do we need this requirement

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1 really? And that's a very strong message I want to
2 bring home to you. It's to really think about whether
3 you need certain requirements that add complexity to
4 the code.

5 The AMT was originally designed to prevent
6 wealthy taxpayers from escaping taxation through the
7 use of tax-avoidance transactions has morphed into a
8 second layer of taxation that affects middle income
9 taxpayers. You have another panel later on today. So
10 I'm not going to spend a lot of time on this
11 particular slide except to say that we have
12 recommended repeal of the AMT.

13 But I am going to give you an example. It's
14 my favorite. It's Mr. and Mrs. Brady, the Brady
15 Bunch. Now if they were alive today and living in
16 California in a rented home with their six children
17 and they claimed married filing joint status and took
18 the standard deduction in 2004 and made the median
19 income for an architect and Mrs. Brady just worked as
20 a teacher part-time, they would basically end up
21 paying \$4,442 because of the AMT. One thousand forty-
22 eight dollars is attributable to the AMT.

23 Now let me just point out to you that if Mr.
24 and Mrs. Brady were not married, they lived together.
25 They each claimed their three kids and filed as head

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1 of household each one of them, Ms. Brady would pay no
2 taxes and get \$4,100 back in refundable credit. Mr.
3 Brady would pay about \$6,000 in taxes. Their combined
4 tax would be \$1,800 or \$2,500 less than if they were
5 married and got hit by the AMT. Now the second
6 scenario might make a better TV show, but it's really
7 lousy tax policy.

8 One of the things that we tried to highlight
9 in my annual report to Congress was the complexity of
10 retirement plans and really the point that we're
11 trying to make is that retirement plan incentives are
12 numerous and complex. More than a dozen tax-
13 advantaged retirement plan vehicles are available and
14 are subject to different sets of rules, government
15 eligibility, contribution limits, a tax treatment of
16 contributions and distributions, withdrawals, the
17 availability of loans and portability. I recommend
18 you take a hard look at this confusing array of
19 options and I suggest that you consider streamlining
20 it.

21 I'm going to give you an example of some of
22 the complexity. Last year, I was on CSPAN's
23 Washington Journal. I do that every year. I received
24 two callers who called in about the unemployed and
25 taking early withdrawals from their retirement plans.

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1 Because of the kind of plan that they had even though
2 they had financial hardships, they were hit with the
3 ten percent additional penalty, the additional tax,
4 for early withdrawals.

5 But if they had had a 403(b) plan, if they
6 worked for an exempt organization, if they had a Keogh
7 plan instead of a simple IRA, they wouldn't have had
8 to pay that additional ten percent. There is no
9 policy
10 reason for having those differences between retirement
11 plans from my point of view. From the taxpayer point
12 of view, it's hard to explain.

13 Education credits, deductions, exemptions.
14 There are at least nine different provisions. Now the
15 point of a tax incentive almost by definition is to
16 encourage certain types of economic behavior. But
17 taxpayers will only respond to incentives if they know
18 they exist and understand them. Few if any taxpayers
19 are aware of all the education tax incentives and
20 familiar with their particulars.

21 Now I can tell you and we covered this in
22 the annual report, but two weeks ago, I prepared my
23 son's taxes. He's going to school part-time. The
24 software program spewed out for me what education
25 provision we should use on his tax return because he's

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1 an independent taxpayer. But for me to determine why
2 that was the right result, I had to read for two hours
3 to feel confident that it was the right result and I'm
4 still hard pressed to know what I should be doing next
5 year, how I can plan.

6 Now these incentives had virtually no effect
7 on my son. They are irrelevant to him why he went to
8 school and I can tell you that I am personally
9 disincentivized as a result of that experience.

10 All right. Now a few words about
11 compliance. We talked about how complexity impacts
12 taxpayers. Clearly, the tax code has to be simplified
13 for many reasons including making it easier for
14 taxpayers to comply with the law. Thus in reforming
15 the code, you need to be aware of several compliance
16 factors as well as taxpayers' attitudes toward
17 compliance in order to ensure that simplification
18 proposals have a positive impact on compliance.

19 With all this complexity, how and why do
20 taxpayers comply? Obviously, withholding is a major
21 driver of compliance. Someone else takes the taxes
22 out
23 of the taxpayer paychecks and pays it over to the
24 government. Third-party reporting acts as an honesty
25 factor. Taxpayers report their income when they know

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1 the IRS is going to find out anyway.

2 So where there isn't withholding or there
3 isn't third party reporting, compliance plummets and
4 we see this with Schedule C sole proprietors and self-
5 employed taxpayers, particularly in what we call the
6 cash economy, what makes taxpayers noncompliance?

7 It's not just that it's the abstract complexity of the
8 code, but also the way it's administered. I think a
9 lot about taxpayer attitudes toward compliance. If
10 they're in compliance, are they at least trying to
11 comply? What kind of hurdles does the law or the tax
12 administrator put up against a taxpayer who is trying
13 to comply? Just how long will that taxpayer keep
14 trying if we make it too hard? At what point, will
15 the taxpayer stop trying and become a taxpayer who
16 won't comply? We could do just the opposite and enact
17 laws that help taxpayers comply. So those who are
18 trying actually do become compliant.

19 This information was published in IRS
20 Oversight Board study conducted by Roper. It
21 basically shows that the report identified that many
22 factors influence whether people report and pay their
23 taxes honestly. The strongest factor influencing tax
24 reporting is personal integrity, 88 percent with 73 of
25 taxpayers saying it has a great deal of influence.

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1 And other factors have much less influence. For
2 example, fear of an audit is only 59 percent. I find
3 that a very interesting thing.

4 Now building on the work of social
5 scientists, some tax scholars have developed a
6 topology of noncompliance. It is not just enough to
7 know that a taxpayer is noncompliant. You must know
8 why. Different tax law provisions will engender
9 different types of noncompliance. Some can be avoided
10 by better design and simplification, for example,
11 procedural or unknown noncompliance.

12 Others may be unavoidable. For example,
13 social noncompliance will generally have to always be
14 addressed by traditional enforcement actions. Some
15 respond to social norms engendering either compliance
16 or noncompliance depending on what the norm is of the
17 group within the network within that taxpayer
18 operates.

19 Finally, we need to ask in any kind of
20 reform in the system how the tax administrator or how
21 taxpayers are going to be touched by that system.
22 This isn't just in the post filing experience of
23 examination or collection, but also how many hoops do
24 we make the taxpayers jump through to simply file
25 their returns correctly. Now again from the Roper

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1 study that I cited earlier, we know that the most
2 heavily relied upon source of tax information and
3 advice are IRS representatives closely followed by IRS
4 publications and then the IRS website.

5 We also know from a recent study by the Pew
6 Foundation that when it comes to matters that may
7 involve the disclosure of personal information people
8 feel comfortable with a firm or another means with the
9 Internet not widely being preferred and this is
10 especially true for personal tax issues. They want to
11 talk to someone.

12 So when I think about simplification from a
13 taxpayer-centric point of view, I ask myself why
14 should taxpayers comply. We are asking taxpayers to
15 come and report their income and pay their taxes.
16 What is government's end of that bargain? What does
17 government owe taxpayers in exchange for their
18 compliance with the tax laws?

19 Here's my attempt at some basic principles.
20 Government has the responsibility to design a tax
21 system that:

22 (1) does not entrap the taxpayer. No arcane
23 technical "gotchas" like the IRA distribution. For
24 the majority of Americans, it can be complied with on
25 a single form and also be document matched. We can

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1 verify that third party reporting;

2 (2) allows most individuals and small
3 business taxpayers to fill out their own returns.
4 They don't need preparers. Tax administrators can
5 explain it. That would be a nice aspect of it;

6 (3) anticipates that large areas of
7 noncompliance and by that, I mean it really thinks
8 about how to reduce opportunities for noncompliance.
9 It does not create whole armies of industries like
10 preparers and refund anticipation loans and all those
11 things that feed off of a complex tax system; and

12 (4) provides choice but not too many options
13 because it makes it too confusing.

14 Finally, refundable credits are not
15 inherently problematic. We need to think through the
16 elements, the opportunities for noncompliance and then
17 administer the refundable credit programmatically.
18 There is no inherent reason why refundable credits are
19 undesirable. In fact, let me just point out they may
20 be
21 very desirable wherever income is the eligibility
22 criteria. We're the people who have it. If you put
23 it in another department, that department is going to
24 have to get their verification from the Internal
25 Revenue Service. That undermines the confidentiality

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1 of tax information and that, in turn, affects
2 compliance.

3 And finally, we need to incorporate some
4 kind of periodic review of the code, some kind of
5 mechanism that checks complexity creep. We really
6 need to ask ourselves when thinking about tax
7 provisions "Why do we care about this provision. Do
8 we really care about this provision and if we do care,
9 what are we going to make taxpayers do to comply? Is
10 it worth it?" Thank you.

11 CHAIRMAN MACK: Joel. Thank you, Nina, very
12 much for those comments.

13 PROFESSOR SLEMROD: I want to thank you,
14 members of the panel, for providing me the opportunity
15 to address you today. Let me begin with my
16 bottomline. For many families and businesses, the
17 current income tax system is highly complex and that
18 complexity is costing the U.S. economy about \$135
19 billion per year.

20 In a comprehensive survey taken in 2002, 32
21 percent of Americans said that the complexity of the
22 tax system bothered them more than any other aspect of
23 the tax system. This is more than twice as many who
24 said that the biggest thing that bothered them was the
25 large amount of taxes they paid. Fifty percent of

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1 people rated the system as very complex and someone
2 holding that belief was about ten percent more likely
3 to favor scrapping the income tax for another system.

4 The questions before us today are whether
5 the tax system is too complex, to what extent tax
6 reform should focus on simplifying the process and
7 what reforms would best accomplish this
8 simplification. These are not easy questions because
9 almost any simplification also has consequences for
10 fairness and for growth and because the design of the
11 tax system reflects fundamental choices about the
12 relationship between government and citizens. Today
13 I will do my best to provide you with some background
14 information based on my own and others' research about
15 how complex the tax system is, what the complexity is
16 buying us and what trade-offs we face in simplifying
17 the tax system.

18 There are many ways to measure tax system
19 complexity. Some people count the number of pages or
20 even words in the tax code. Others stress that tax
21 practitioners rarely agree on the true tax liability
22 or tax return of even moderate complexity. Many point
23 out that it takes several years to finally resolve the
24 tax liability of a big corporation.

25 I will focus today on one measure of

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1 complexity, the resource cost of tax collection. This
2 includes the IRS budget, the administrative costs and
3 a value of the time and money spent by taxpayers and
4 third parties such as employers as withholders in
5 complying with the tax system which I will call the
6 "compliance cost" of the tax system. The sum of the
7 administrative and compliance of the collection costs
8 is the dollar value of the savings that could be
9 achieved if the tax revenues could be collected and
10 enforced like magic with no cost at all.

11 But what are the collection costs? The
12 administrative cost part is pretty straightforward.
13 The IRS budget is about \$10 billion per year, although
14 some of that budget is directed to the administration
15 of other than the income tax. Nailing down the
16 compliance costs though is considerably more
17 difficult.

18 The estimates I'll discuss today are based
19 on surveys and analyses done by myself and others
20 often under contract to the IRS. The answers depend
21 on a number of assumptions particularly concerning how
22 to place a dollar value on taxpayers' time dealing
23 with tax matters, but these are my best educated
24 guesses. How big are compliance costs? For
25 individuals, about \$85 billion a year. This includes

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1 the value of about 3.5 billion hours of taxpayer time
2 per year which is the equivalent of nearly two million
3 hidden IRS employees.

4 About one-quarter of that
5 \$85 billion is money expended on professional help,
6 tax software, etc. and about three-quarters of the \$85
7 billion is a valuation of the time that the taxpayers
8 put into their tax affairs.

9 For businesses not including sole
10 proprietorships which are included in my estimate for
11 individuals, the cost is \$40 billion a year. The
12 average Fortune 500 firm spends about \$5 million a
13 year on tax matters. Many of the largest companies
14 spend well over \$10 million a year.

15 Total compliance costs then is \$125 billion
16 per year which comes to nearly 13 cents per dollar of
17 income tax receipts and is more than 12 times higher
18 than the IRS budget. Clearly, the compliance costs
19 dominate the administrative cost of raising taxes.
20 The cost ratio has probably, almost certainly, grown
21 in
22 the last two decades, but it's very, very difficult to
23 get reliable quantitative estimates that one could
24 compare from one year to the next.

25 Let me get behind the totals and say a few

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1 words about the nature of compliance costs. For
2 individuals, about two-thirds of the cost is due to
3 record keeping. The costs are highly concentrated
4 both among individuals and among businesses. Forty
5 million taxpayers spent five hours or less per year on
6 their taxes. It's important to keep in mind. The
7 system is not complicated for everyone.

8 Compliance costs rise with taxpayers income
9 and tax liability, but less than proportionately.
10 Compliance costs are regressive. This is true for
11 individuals and it's true for businesses. Costs go up
12 with income, but less than proportionately.

13 Costs are particularly high for self-
14 employed taxpayers compared to other individuals.
15 Tax software reduces the difficulty of filling out
16 forms and doing calculations but does not reduce the
17 burden of record keeping which remember is a very
18 substantial part of the compliance costs.

19 Now I've stressed these numbers but I want
20 to add some caveats to take these at their face value.
21 First of all, it's hard to know what is really a
22 marginal cost, what would not have to be incurred if
23 it weren't for the income tax for all but the biggest
24 businesses. You would really need to know whether
25 states would continue to require income calculation

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1 for their own income tax.

2 If they do, the savings could be
3 considerably less than these numbers suggest.

4 Finally,

5 would a calculation of income still be needed for, for
6 example, college financial aid offers and mortgage
7 applications. If many people are still going to have
8 to calculate their income, these savings could be
9 substantially less than what I've indicated here.

10 Now, I said the dollar measure of the
11 resource cost is useful, but it's not the end of the
12 story. There are other costs of tax complexity that
13 are hard to measure in dollars. Complexity causes a
14 capricious and often uncertain distribution of tax
15 burdens. Even professionals often disagree about the
16 true tax liability. In that way, complexity impacts
17 fairness.

18 Complexity rewards those who have the means
19 and inclination to find all the angles. Complexity
20 undermines trust in the fairness of the tax system
21 which may in turn undermine voluntary compliance.
22 Many people with simple tax returns feel that others
23 are taking advantage of the complexity leaving them
24 holding the tax bag.

25 Complexity reduces the transparency of the

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1 tax system. It is not healthy in a democracy if the
2 citizens do not understand why they owe what they owe.
3 In this regard, tax preparation software may be part
4 of the problem as it allows taxpayers to be disengaged
5 from how the program inputs produce the program
6 output, the tax liability.

7 So certainly, the tax system we have has
8 costs, but why is it so complex? What, if anything,
9 is it buying us? We know the simplest way to collect
10 taxes is not the best. After all, we could take the
11 trillion dollars or so of income tax revenue, divide
12 that by 130,000 million taxpayers and get about \$8,000
13 per return and everyone would owe that and that would
14 be that. That would be simple for sure, but most of
15 us, many all of us, would judge that very, very simple
16 system to be very, very unfair.

17 Thus to some extent, the tax system reflects
18 a belief that simpler or less conscientiously enforced
19 systems cause an unfair distribution of the tax
20 burden. We have chosen to fine-tune tax liability to
21 personal characteristics and to require a progressive
22 distribution of the tax burden. This requires
23 reporting and monitoring a measure of well-being such
24 as income with many adjustments.

25 Second, the tax system is now an awkward

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1 mixture of a revenue raising system plus scores of
2 incentive and reward programs that have nothing to do
3 with raising revenue.

4 Finally, income and especially capital and
5 corporate income is often inherently difficult to
6 measure. This leads to inconsistencies in the code
7 that reward complicated transactions such as tax
8 shelters and tax-oriented financial products. This is
9 a structural problem related to our current income tax
10 system.

11 Is the cost of collection higher in the U.S.
12 than other countries? In many cases that operate very
13 different systems that perhaps this panel will
14 consider for the U.S., this is a difficult question to
15 answer partly because the costs can vary for reasons
16 unrelated to the complexity of the system, for
17 example, the fraction of the people who are self-
18 employed and how well enforced the tax system is and
19 partly because no comparative across country study
20 using the same methodology has ever been done.

21 Let me make just a few comments. Only six
22 countries in history have operated retail sales tax at
23 rates of ten percent or more. None do now. The cost
24 revenue ratio for states that use a retail sales tax
25 is in the order of 2.5 to five percent of revenue, but

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1 this is for rates of four to six percent rather than
2 the 30 plus percent rate that would be necessary to
3 replace income tax revenues. So the cost revenue
4 ratios for existing retail sales tax operated by the
5 states are not relevant.

6 The cost revenue ratio of European VATs
7 ranges from three to five percent. The cost revenue
8 ratio for European income taxes is apparently not much
9 higher than for their value added taxes and is much
10 lower than for the U.S. income tax. Evidence
11 therefore suggests that cost can be significantly
12 lower.

13 What are the keys to simplifying the tax
14 system? What will we have to do to get these
15 significant costs down? The keys to simplifying the
16 tax system follow pretty directly from the causes of
17 tax complexity. We need to resist fine-tuning the tax
18 liability of individuals. We need to resist fine-
19 tuning the economy through the tax system by
20 subsidizing and rewarding activities deemed to be
21 especially valuable.

22 But if we're going to do that, arguably it
23 should be done through the tax system rather than by
24 creating a separate bureaucracy having one financial
25 account between government and the citizens. Finally,

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1 we should simplify the tax system sufficiently to take
2 advantage of large scale, final withholding at
3 business level either radically as in a value added
4 tax which requires no income tax returns at all or
5 through a return free income tax system for many, if
6 not most, of our citizens.

7 You've been given in your mandate several
8 objectives including simplification. There are trade-
9 offs alas in designing a tax system and I want to
10 close by talking about the trade-offs that need to be
11 faced in simplifying the tax system.

12 Simpler business-based taxes like that value
13 added tax involve a massive redistribution of tax
14 burden away from high income to low income families.
15 Simplifying the tax base restricts activist government
16 and requires settling for rough justice. Nothing
17 simplifies the tax system without also affecting
18 equity and efficiency. Finally, as has been mentioned
19 already today, transition to an even simpler new
20 system will entail one-time costs as new rules are
21 assimilated.

22 In conclusion, it costs us about \$135
23 billion a year to collect \$1 trillion or so of income
24 tax revenue. Not all of this cost is gratuitous.
25 Some of it occurs because we have high standards for

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1 the fairness of our tax system. Some of it occurs
2 because we use the tax system for many things other
3 than raising revenue and some of it occurs because of
4 structural problems in the income tax system.

5 I hope I've convinced you that dealing with
6 tax complexity requires addressing the most
7 fundamental questions about the relationship between
8 citizens and their government, how activist should the
9 government be, how intrusive should it be, when should
10 it settle for rough justice. I wish you good luck and
11 thank you for the opportunity to address you today.

12 CHAIRMAN MACK: Joel, thank you for your
13 comments. You point out once again how difficult our
14 task is. John.

15 VICE CHAIRMAN BREAUX: Thank you, Mr.
16 Chairman and thank you both panel members for an
17 excellent
18 presentation. Ms. Olson, congratulations for what
19 your department does over at the Internal Revenue
20 Service and the representation that you give to
21 millions of those people who don't know where to go.
22 I know you've done a terrific job and I congratulate
23 you for that.

24 You gave us some specific recommendations
25 and we thank you for that. We all want to simplify

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1 the tax code. The question is where do you begin.
2 You really spelled out some specific areas that could
3 be simplified. It seems to me that many of the tax
4 provisions that are designed to help lower income
5 people who cannot afford to hire tax attorneys are
6 some of the most complicated.

7 The earned income tax credit, for example,
8 is one of those examples. The people who are entitled
9 to that cannot afford to hire tax attorneys. Yet the
10 way it is implemented is indeed extremely complicated.
11 So can you just elaborate on just that one item that
12 you mentioned, the EITC? How can we ensure that it
13 continues to work as it was intended and yet make it
14 simpler?

15 MS. OLSON: The earned income credit was put
16 in the code because of the dissatisfaction with the
17 delivery of a traditional welfare system. At least,
18 that was one of the reasons, the thinking being that
19 if taxpayers, individuals, who were working were of
20 low income and needed assistance, they had to file
21 their income tax returns anyway, that they could apply
22 for it without the stigma of having an interview with
23 a case worker. We would get higher participation
24 rates which is the point of the program and we would
25 be then able to deliver it seamlessly.

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1 What has happened with the earned income
2 credit, and I think Commissioner Everson discussed
3 this briefly earlier, is that the administration of it
4 through the Internal Revenue Code is very difficult if
5 you do it within the traditional design of the
6 Internal Revenue Code where you don't really have
7 face-to-face interaction with the Internal Revenue
8 Service.

9 We don't have face-to-face interaction with the
10 taxpayers. We are in an enforcement mindset rather
11 than a case worker/social worker mindset.

12 I have maintained for a long time that a
13 program like the earned income credit, it is a
14 appropriate to deliver through the Internal Revenue
15 Code but that you need that administrator to
16 understand from the beginning that it is a separate
17 program and you take a programmatic approach to it.
18 You have a dedicated group of workers who take the
19 taxpayer and that program from start to finish whether
20 it's education or examination activities or collection
21 or even reporting to Congress that it goes from cradle
22 to grave. That goes back to what I've talked about
23 about understanding the characteristics of the
24 taxpayer population.

25 VICE CHAIRMAN BREAUX: What you seem to be

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1 talking about is EITC and how it's being implemented.

2 MS. OLSON: And implement change and then I
3 think to go to that phrase "rough justice." I think
4 you can look at the earned income credit to decide
5 what of those 13 subsections do you truly need. What
6 happened to the EITC over years is every time they saw
7 an abuse, we added another section to stamp out that
8 abuse and each time you do that, you create a tax trap
9 inadvertent for somebody else.

10 I think you can look at that credit and
11 decide what do you care about. What are the things
12 that the taxpayers that you're pulling into this
13 program get chewed up about and can't comply? Can you
14 eliminate some of those things and live with the
15 possibility that you may be delivering the credit to
16 the wrong people a little bit, but the trade-off is
17 that you would get so much more simplification.

18 VICE CHAIRMAN BREAUX: We don't have time to
19 go into it today, but I would very much appreciate it
20 if your operational restrictions would allow you to
21 give a paper which would address specifically the EITC
22 changes that you think could keep the program intact,
23 but simplify it.

24 MS. OLSON: Certainly. Thank you, sir.

25 VICE CHAIRMAN BREAUX: Thanks.

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1 MS. OLSON: That would be a pleasure.

2 MR. FRENZEL: Thanks to both of you for
3 splendid testimony. Ms. Olson, you were talking about
4 at one point in your presentation the various
5 retirement plans. I'm happily still contributing to
6 retirement although I long since steamed through the
7 biblical three score and ten limitation principally
8 because it's wonderful for my tax return. But how do
9 we preserve past equities if we amalgamate all of
10 those into one ugly lump?

11 MS. OLSON: Yes. We had proposed perhaps
12 not amalgamating them all to one lump, but again
13 looking at the tax characteristics and maybe instead
14 of 11 or 12, coming up with three, you know, a plan
15 that was specifically for small business, a plan that
16 might be for individuals and then a plan that was
17 really for larger businesses. And there are political
18 issues there. You have to tell the teachers they
19 can't have their plan. You have to tell the
20 government and other state employees you can't have
21 your special plan.

22 But I think if you look in those buckets,
23 you would be able to take at least the predominant
24 characteristics of those plans and carry them over
25 into some more streamlined choices. That goes back to

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1 my last point. Choice is good, but too many choices,
2 you'll again get into these traps. You get into
3 complexity and that leads to noncompliance.

4 MR. FRENZEL: Thank you. Dr. Slemrod, you
5 gave us an intriguing comparison of what it costs the
6 Europeans to collect taxes compared to ours, but then
7 you give us the caveat that it's hard to compare. Are
8 those comparisons reliable? How do you feel about
9 them? Are we spending a good deal more money to
10 collect taxes than the Europeans are?

11 PROFESSOR SLEMROD: I feel fairly confident
12 in saying we spend more. Our compliance costs are
13 higher and on average, we have a more complex tax
14 system. I feel less confident in trying to put the
15 numbers on it and saying as the slide suggests that
16 our costs are, say, two and a half times more than a
17 typical European income tax. I think we don't know
18 that, but I think we might have the crown of the most
19 complex tax system in the world.

20 MR. FRENZEL: Thank you.

21 MR. ROSSOTTI: Joel, you made the point that
22 the tax burden is not evenly distributed for some and
23 naturally the self-employed and the business income is
24 more. Can you just elaborate a little more with a
25 little bit more depth? For example, the \$85 billion

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1 number compliance cost for individuals, one question
2 is how much of that is for people with business income
3 versus how much for people that don't have business
4 income. And for the people within business income,
5 what are the drivers of that complexity?

6 PROFESSOR SLEMROD: Sure. The estimates
7 that I provided in my slide of the \$85 billion
8 compliance cost for individuals and \$40 billion for
9 businesses, included in the \$85 billion for
10 individuals were the self-employed, sole
11 proprietorships. Based on the estimates I had done at
12 the time, I would have said about \$10 billion of the
13 \$85 billion was just due to the self-employed business
14 part.

15 But since the analysis underlies this was
16 done, the fraction of people who are self employed has
17 gone up. So I would not be surprised if that number
18 isn't quite a bit higher now. We know that on average
19 self employed individuals report spending 60 more
20 hours a year on tax matters than non-self-employed
21 individuals.

22 Probably all of this in back of the taxicab
23 when we reveal we study taxes, I've heard taxi
24 drivers tell us that they have to spend a half hour
25 every night doing paperwork that they wouldn't

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1 otherwise do if it wasn't for the income tax. And of
2 course, those are only the ones that comply.

3 MR. ROSSOTTI: I don't want to pursue it too
4 long here, but if you had that data available, could
5 you maybe submit it to the staff? I would be
6 interested in knowing those taxpayers that have
7 businesses, breaking down the \$85 million, just
8 between
9 two groups. Those that have no business income at
10 all, how much do they spend and how many people there
11 are versus those that have business income of whatever
12 type? I remember studies that did show that it's even
13 more concentrated perhaps than you said, a very large
14 percentage for those with business income.

15 Nina, I have one question for you. Again,
16 it's a little bit far enough just on the EITC. You
17 know you have to have all these different requirements
18 and I don't want to put you on the spot here, but you
19 said we don't need all those requirements. What would
20 you say basically would be the bare minimum
21 requirements that you would really have to have? You
22 have to have some requirements besides income in order
23 to qualify for earned income credit. So if you really
24 just wanted to boil it down and get rid anything you
25 didn't need, what would be the bare minimum?

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1 MS. OLSON: Obviously, you're looking at
2 income level.

3 MR. ROSSOTTI: Besides income.

4 MS. OLSON: And then you have to decide
5 whether you want to give it based on family or
6 children and what you're going to do with that and
7 what is the stiffest requirement and I keep trying to
8 think "how can you make this simpler" is if you are
9 basing it on family size that there is to be an
10 existence of a child somewhere, how do you go about
11 proving that child and do you use residency? Do you
12 use relationship? What do you do?

13 I don't know that I can come up with an
14 answer right now except that's really what I'm
15 focusing on. If you just have that, pretty much
16 everything else falls away. You have little things
17 around the edges. Do you give it to people who aren't
18 documented and on and on and on? But if you're just
19 thinking about family and then the income eligibility,
20 we can test income eligibility easily.

21 MR. ROSSOTTI: Income I know. It's other
22 things besides income.

23 MS. OLSON: And it's the family, if a child
24 exists with you and where does the child exist. We
25 were talking about United Kingdom. I had been

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1 visiting with some of the folks from Inland Revenue.
2 They've just instituted several credits, three
3 different credits, one of which is the earned income
4 credit. The other is a working credit and the third
5 has more to do with dependent care.

6 When I was trying to explain to them our
7 earned income credit and I said, "We have this whole
8 new part of it about the child has to live with the
9 taxpayer for more than half a year," the administrator
10 just looked at me and said, "Why do you care?" I
11 didn't have an answer to that. But it's that sort of
12 thing that you fundamentally have to ask those
13 questions. Why do you care? Now maybe the answer is
14 "I care because..." But if I don't ask that question,
15 I may be putting a burden on somebody I don't need to.

16 MR. ROSSOTTI: Perhaps when you're sending
17 an answer to the other question, you could put in some
18 discussion about that. What do you really have to
19 hear about? I mean maybe you could put one or two,
20 but if you just boiled it down that the income is one
21 thing and there's something about the family. What
22 does it have to be? If you just start with a blank
23 sheet of paper and design it the way it's supposed to
24 be rather than the way it's evolved over the years.

25 MR. MURIS: Let me stick with the EITC which

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1 seems to be a favorite topic and ask a question of
2 both of you on that related to this estimate, this
3 upwards of 30 percent of the payments are wrong. I
4 don't know anything about that study and this is what
5 I'm asking you if you know inside of it either one or
6 both of you. If we have a system where it's so
7 complex nobody understands what's going on, then you
8 would expect the errors to be randomly distributed
9 minuses and pluses. Even if that's not true, and it
10 wouldn't surprise me if it wasn't true, the complexity
11 would contribute to lots of small errors. Do you know
12 anything about the distribution of these errors,
13 either of you?

14 MS. OLSON: First, I have to make a full
15 disclosure. I started practice the year that the EITC
16 was enacted and represented thousands of taxpayers in
17 the courts and before the IRS on EITC returns. I
18 prepared thousands of them. The inadvertent errors
19 are very serious. That is my determination that most
20 of the error is inadvertent.

21 The EITC compliance study, these cites are
22 based on the 1999 compliance study which should a
23 range of 27 percent to about 32.5 percent over claims.
24 The reason why you got the range was there were so
25 many no responses to the IRS's attempts to reach out

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1 to taxpayers that in the higher range, they said let's
2 assume that all the no responses mean that they're not
3 eligible and in the lower range, we took the no
4 responses as if they were in the same results as the
5 audits actually were.

6 My office just completed a study this year
7 that showed depending on how you contact taxpayers you
8 will get a different result in your audit. We showed
9 that phone contact and face-to-face contact rather
10 than correspondence contact, just sending a letter to
11 people who may not even be literate or speak our
12 language, not surprisingly resulted in taxpayers
13 getting more or less. And we particularly looked at
14 the no response rate and we found in the population
15 that we looked at that 43 percent of the taxpayers who
16 had been determined to not be eligible for the EITC
17 received a 96 percent of the EITC when we went back in
18 and looked at it and engaged them with phone calls and
19 actual contacts.

20 So I question the compliance study rates.
21 I do think that it is high error rate. I personally
22 think that if you back out the no responders, you give
23 people representation, you change the way the IRS is
24 administering the program, you may still have a
25 noncompliance rate of 15 percent. That's just a guess

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1 from me.

2 MR. MURIS: And let me let Professor Slemrod
3 answer, but again the inadvertence at the limit
4 implies that there are lots of people who are getting
5 less than they should.

6 MS. OLSON: Yes.

7 MR. MURIS: And that's your experience.

8 MS. OLSON: We think that there's about 25
9 percent of the population that's eligible that's not
10 receiving the credit or a health credit.

11 MR. MURIS: That's a different point. I
12 understand that's an important point, but it's a
13 different point than saying people are making mistakes
14 who are applying for the credit. If it's inadvertent
15 and complex, there should be a lot of minuses as well
16 as pluses. I'm just wondering if that's what your
17 experience is.

18 MS. OLSON: They have not measured that.

19 MR. MURIS: Okay.

20 MS. OLSON: But I've seen that, yes, where
21 taxpayers have come in and you can say, "Look, you're
22 eligible for more. You didn't claim this. You didn't
23 do that." One thing that happens is that taxpayers
24 are only supposed to put two children on the form. If
25 we disallow one children, but they have a third child

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1 in their household, nobody asks, "Do you have another
2 child?" So then they're disallowed the credit for the
3 second child where they could actually be entitled to
4 it for the third child.

5 MR. MURIS: Professor Slemrod.

6 PROFESSOR SLEMROD: I don't have anything to
7 add to what Nina has said.

8 MR. MURIS: Do you agree with her or it's
9 not something you studied?

10 PROFESSOR SLEMROD: It's not something that
11 I studied.

12 MR. MURIS: Okay. Thank you.

13 CHAIRMAN MACK: Jim.

14 MR. POTERBA: Thank you both very much.

15 This has been an extremely informative round of
16 presentations. Joel, let me ask a question that leans
17 to various consumption tax alternatives that tries to
18 address compliance issues there. One thinks of the
19 various options that might emerge that were outside
20 the income tax structure, so either a value added tax,
21 subtraction based VAT or an income credit VAT or a
22 retail sales tax option. Could you say a bit about
23 the compliance issues that arise in those alternatives
24 and if possible, rank them in terms of where you would
25 see compliance problems one way or the other?

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1 PROFESSOR SLEMROD: Okay. It just so
2 happens that I had prepared a slide for that, Jim.
3 Can you reactivate the laptop so that we can see that
4 slide? Funny you should ask.

5 MR. POTERBA: Although we see each other a
6 lot, this was not a set-up.

7 PROFESSOR SLEMROD: I'll answer your
8 question and then maybe the slide that I can see
9 everyone will be able to see. At least of three
10 consumption tax alternatives, we might want to talk
11 about retail sales tax, value added tax or a true so-
12 called Hall Rabushka flat tax. I could also say
13 a few things about a personal consumption tax although
14 that didn't make it up to my slide.

15 First the retail sales tax, on the face of
16 it, the retail sales tax seems simpler. For sure,
17 individuals won't have to file any tax returns and
18 most businesses if they're not retailers won't have to
19 file. My own view is that the compliance costs and
20 the compliance problems that we see in state retail
21 sales taxes don't provide any meaningful information
22 about what would occur if the rate were 30 percent
23 plus that we need to have to replace income tax
24 revenues compared to the four to six percent range we
25 see in most states.

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1 My conclusion is that at that rate it would
2 not be administrable. It would simply not be
3 administrable at our usual standards of equity and
4 intrusiveness. I can't say that for sure because no
5 country has ever tried it and I think that's telling
6 in itself. In history, as I said earlier, only six
7 countries have tried retail sales taxes at a rate of
8 10 percent or more and as far as I can tell, none
9 still do that.

10 Now value added tax is very similar to a
11 retail sales tax except in how it is administered and
12 it's certainly administratively more robust. I think
13 it could cut compliance costs significantly if it
14 replaced the income tax, half or more. But a lesson
15 in all these alternative taxes is the devil is in the
16 details. As we all heard already today, if you go and
17 talk to European tax administrators about the value
18 added tax, they won't say this is simple; it
19 administers itself, it enforces itself. They will
20 tell you about the incredible complexities it
21 engenders.

22 A true flat tax could cut compliance costs
23 in half I believe. The problem is that compared to a
24 value added tax the flat has individual returns which
25 is a good thing because it facilitates introducing

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1 progressivity, but it's a bad thing in that it also
2 facilitates the reintroduction of complicating
3 incentive and reward programs. It's hard to have
4 tuition credits or child care credits in a value added
5 tax because individuals don't file tax returns.

6 The fourth kind of consumption tax which
7 isn't mentioned on the slide, but let me say a few
8 words about is a personal consumption tax in which
9 individuals basically compute their income as they do
10 now but would then be able to deduct their savings to
11 get to consumption. That's sort of like having
12 unlimited IRAs. My view on that is that also that
13 would raise very, very difficult compliance
14 enforcement questions because it would make
15 transactions such as depositing money into an account
16 or withdrawing money from an account have tax
17 implications that have no tax implications now. I
18 think for tens and tens of millions of people this
19 would not just be an acceptable extension of what has
20 tax implications.

21 MS. GARRETT: I have a question that I want
22 both of you to address. I think one of the
23 difficulties in thinking about tax complexity
24 simplification is because some simplification is often
25 in tension with the other goals that we're being

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1 asked to pursue. So that take for example fairness.
2 Some simplification can be in tension with fairness
3 as we try to pursue that.

4 So we might want to have a greater use of
5 refundable credits, but on the other hand, that's more
6 complicated to the extent that we want to take people
7 off the tax rolls. That does not take people off the
8 tax rolls because they have to file to get their
9 credits. So we have this tension. That's just one
10 example, but I think it's throughout the tax code and
11 I wonder if you could address maybe specifically with
12 respect to refundable credits versus deductions or
13 just more in general.

14 MS. OLSON: When you were talking, an
15 example
16 came to mind and it really is a perfect example of how
17 taxpayers think about things and I'm talking about my
18 little average people who came to me to get their
19 returns done. As recently as 2001, I had clients who
20 came in and brought their medical expenses and their
21 miscellaneous itemized employee/business expenses,
22 their little tax return preparation piece from the
23 year before and all these other little things that
24 every single year since 1986 they weren't able to
25 claim because of the percentage writeoff. But they

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1 still brought it in because to them, this nurse paid
2 for her uniform and it went to her income. It was her
3 way of thinking about it.

4 Now I could say to her, "Well, this was a
5 simplification change" but to her, it wasn't a
6 simplification. It didn't represent what her income
7 was and what I'm trying to tell with that story is
8 that taxpayers have a really strong sense of what's
9 fair and what fairly represents what it takes for them
10 to work for her income or make income. They're often
11 able to do some tradeoffs about simplification, but
12 you have to really understand what matters to them.

13 I think that with credits you can use
14 credits through the code but you have to make sure
15 that they align with, what I said before, the taxpayer
16 population and that they are able to avail themselves
17 of those credits. I think that is a design issue, but
18 you can do it. You really can do it. Not for
19 everything, but you can do it.

20 PROFESSOR SLEMROD: I want to thank you for
21 raising the issue of tensions, what Congress would
22 call tradeoffs because this panel in the country is
23 going to have to make tradeoffs in thinking about tax
24 reform. I would urge the panel in its report to be
25 explicit about the tradeoffs that have to be faced up

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1 to in designing a tax system.

2 I certainly agree with you that in many
3 cases achieving simplicity is at tension or must be
4 traded off for other goals particularly fairness can
5 be settled for rough justice. Just achieving
6 appropriate progressivity, the term used in the charge
7 to this panel, requires a certain amount of complexity
8 right there.

9 Credits versus deductions issues certainly
10 raises the issue and let me also say deductions with
11 a standard deduction versus deductions for everyone
12 raises the same issue. After all, the reason we have
13 a standard deduction predominantly is so that the IRS
14 won't have to monitor and the taxpayers won't have to
15 keep records on all the itemizable deductions and
16 about 70 percent of taxpayers don't do that, don't
17 itemize. What that means is that they don't get the
18 subsidies that are implicit in the deductions. There
19 is no incentive to give charity for somebody if
20 they're unitemized.

21 I want to say one more thing that I think is
22 very relevant to the questions you're going to face.
23 When we run subsidy programs through the tax system,
24 one of the problems is they end up being of a form
25 that I think would never pass Congress if they were

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1 standalone programs.

2 Our subsidies and charities that run through
3 tax system is a subsidy given to only 30 percent of
4 taxpayers to itemize. They tend to be the highest
5 income people in the country and of the people who
6 get the subsidy, the rate of subsidy is higher the
7 higher your income because the rate of subsidy is
8 essentially your original tax rate. My guess is if
9 somebody came to Congress and said, "We want to
10 subsidize charity. Here's how we want to do it,"
11 forget the tax system. It would never adhere. This
12 is the way we do because we do it through the tax
13 system.

14 MS. SONDER: Thank you both for your
15 expertise. Ultimately, we'll be out there to do our
16 responsibility for the public itself. Now we used
17 the term "centerpiece" earlier before when we were
18 talking about tax reform and hopefully becoming the
19 centerpiece for President Bush so he can use his
20 political capital.

21 Right now however, Social Security has been
22 more the centerpiece and we've gotten a sense now of
23 public opinion on Social Security. We haven't gotten
24 yet much of a sense on public opinion on these various
25 full reports. I would ask you maybe to divide the

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1 public taxpayers into individuals and businesses
2 because in the position you're both in, have you
3 gotten any sense of traction of biases so that we
4 understand what we might be facing in terms of any
5 strong opinions that the public has toward what makes
6 sense whether there's education behind that or they're
7 just going on their gut instinct?

8 MS. OLSON: That's a really interesting
9 question. I spend a lot of time talking to small
10 business, representatives of small business, and I
11 think that Joel's points about just the complexity
12 that the compliance burden, that we think of burden,
13 is enormous and I think that's what they think about
14 when they think about taxes.

15 First, they're paying more than they should
16 and that really impacts self employed. They see that
17 they're calculating their self employment tax at the
18 same time as their income tax and it's a killer. At
19 the same time, they're having to do more work to pay
20 more. I don't know what we do about that. There may
21 be some very sweeping changes that might need to be
22 made there.

23 For individuals, I think your fundamental
24 issue is do you want individuals in the system. For
25 a lot of taxpayers, they're being withheld from it and

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1 it's not really a chore to file their tax returns.
2 But if you have a tiny ■- like if you get an IRA
3 distribution, if you have something that's in
4 education that falls under one of the education plans,
5 all of these things out there that make them think
6 that they are missing something. Somebody else is
7 getting a break and I am not. I can't tell you how
8 many times taxpayers would come when I would do
9 returns saying "Well, there surely has to be something
10 I can do because everybody else is doing something,"
11 and you just say, "Look on your facts and
12 circumstances you are paying only this much" and
13 there's nothing. I have nothing to work with.

14 I think that engaging in a dialogue with
15 taxpayers along those lines would be really helpful,
16 having them think about what is it that they think
17 others are getting away with and to really articulate
18 that and what do they really want for their tax
19 system. This is not necessarily in response to your
20 question but I do want to make this point, too.

21 I think the third point that we actually
22 have to do, and I think you're in a great position to
23 do this, is to talk about what taxes themselves
24 actually do. Why do we have a tax system? Why does
25 government need taxes? One of the great judges once

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1 said, "Taxes are the life blood of government" and
2 that's really true when you think about that. There
3 ain't no government if it can't spend money. It just
4 can't. You can't do anything and taxes bring that in.
5 Well, why should taxpayers feel good about that and
6 how simple do we make it for them to be able to
7 participate in that government in that way? Engaging
8 in that dialogue you get really interesting answers
9 back from people.

10 MS. SONDER: But you haven't see a
11 consensus develop yet with your clients or these
12 people that you talk to that have more a bias towards
13 flat versus retail sales for that. Because I spend a
14 lot of time with the investing public and I'm getting
15 because of the position a lot more opinions given to
16 me and I wouldn't say I've yet seen a bias. But you
17 talk to a lot more folks than I do.

18 MS. OLSON: Well, it's interesting. Last
19 week when I was on CSPAN Washington Journal, I had
20 a gentleman call in and say, "How do you know that the
21 Internal Revenue Code is constitutional and Russia's
22 just enacted a flat rate. They are collecting so much
23 more money. What do you think about that? And (3)
24 what about a value-added tax?" I said, (1) "It's
25 constitutional." Of course, I said that. I'm not

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1 going to get into that argument and (2) "I don't know
2 anything about Russia's rule yet, but think about the
3 rate and to your point. What's the rate going to have
4 to be if we do a flat rate?" and (3) "Nothing's
5 simple. It's all in the details." So you hear that
6 kind of stuff. They're looking for a nirvana
7 somewhere. The answer really is there isn't yet.
8 That's really sad.

9 PROFESSOR SLEMROD: On public opinion about
10 taxes, I'd like to bring to your attention a wonderful
11 survey that was done in 2002 by Kaiser and the Kennedy
12 School at Harvard and NPR which it's a couple years
13 out of date, but I doubt attitudes have changed much.
14 But it has just a wide range of questions and gives
15 some wonderful insight into people's perceptions and
16 misperceptions about the taxes.

17 Let me just spend a minute to answer your
18 question. My own sense is that for individuals there
19 is a reluctance to give up the special breaks they get
20 through the tax system and certainly it's true for
21 these interests that represent those special breaks.
22 But I was also very surprised and impressed during the
23 last serious debate we had about the flat tax, now
24 nine years ago, that many people with relatively
25 simple tax affairs who the numbers said would actually

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1 end up paying more under a flat tax actually told me
2 they thought it was a good idea and I would say, "Do
3 you realize, it couldn't be much simpler than it is
4 now for you, you'll probably going to end up paying
5 more?" And they say, "Yes, but I think other people
6 are taking advantage of the taxes. I want a system
7 where I can see where the money goes." Though I can
8 see attitudes that go both ways for individuals.

9 For business, I see more of the reluctance
10 to give up on special breaks. I talked about
11 compliance cost for business which for a Fortune 500
12 firm averages \$5 million and to some, it's \$10 million
13 or more. That adds up to serious money but it's
14 actually a drop in the bucket compared to what they're
15 gaining from some of the loopholes in the tax code
16 that the Commissioner discussed earlier today. So
17 that could be a harder road to travel.

18 I remember in the 1986 tax reform although
19 there was a wide consensus in favor of the reform, the
20 business community was actually quite split. There
21 was a group of businesses that were quite for it
22 possibly because they had done the numbers and
23 understood the impact on your bottomline and another
24 group of businesses that were quite opposed.

25 MR. LAZEAR: Joel, you just touched on a

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1 question I wanted to ask you about. You mentioned
2 reforms earlier. Now most of those because they are
3 fined tuned simply by design affect a relatively
4 small number of individuals and are relatively small
5 in terms of the social cost and the revenue basis as
6 well. Could you talk about some of those with those
7 aspects of fine tuning you think aren't so small,
8 maybe some of the larger ones that you think we would
9 ought to be concerned about?

10 PROFESSOR SLEMROD: Sure. In order to get
11 a tax system where tax liability depends on a family
12 or household's ability to pay, we need to get some
13 measure of that. We start right now with income, but
14 we have enumerable adjustments to our measure of
15 income, some of which are adjustments that because
16 income by itself isn't a good measure of one's ability
17 to pay.

18 The best example is involuntary medical
19 expenses. I don't think that two households with
20 \$50,000 of income have the same ability to pay if one
21 family has \$10,000 per year of involuntary medical
22 expenses. It needs to be deducted in order to get
23 what economists call "horizontal equity" across these
24 families.

25 I don't think there's any one such

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1 adjustment I can point to that is making for a large
2 portion of the compliance costs. What I know is there
3 are scores of it and I think what this panel has to do
4 and what the Congress will ultimately have to do is
5 just consider whether in each case the extra cost of
6 getting that fine tuning justifies all the cost of
7 complexity that we've talked about today. I don't
8 think there's one smoking gun. I think unfortunately
9 you're going to have to look at a lot of things each
10 of which when put together adds up to a significant
11 amount of complexity.

12 CHAIRMAN MACK: Once again, I would echo the
13 comments that have been made by a number of panelists
14 that we really appreciate the input that you all
15 provided here today and, Nina, I think that this has
16 probably been posed, but I go back to your page six
17 where you talk of areas of significant complexity and
18 you run through the EITC and the alternative minimum
19 tax for retirement provisions, education, so forth.

20 Again, it would be helpful if you have
21 thought through each of these areas, in essence kind
22 of how you would redefine some of these. If you could
23 touch on all of these areas, I'd love to see how you
24 would go about that. I think it would be very helpful
25 information. I guess the reason that we have focused

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1 on what you all have said here this afternoon is
2 because it's really the first time we've really had
3 something specific in the area of simplicity.

4 I will give you my reaction to what I hear
5 the most from people. It is clearly simplicity.
6 We're willing to address the issue of simplicity and
7 I'm thinking of it more at least in the area that you
8 have presented today that we're missing an
9 opportunity. Without simplicity being achieved, I
10 don't know that there really will be public support.

11 I think that the issue of economic growth is
12 the most important issue from my perspective, but what
13 I'm saying is if we're ever going to get to a point of
14 really being able to address tax reform that being
15 about economic growth we have to significantly address
16 the question of simplicity. So we appreciate both of
17 you this afternoon.

18 Joel, I just wanted to touch on what you
19 went through, I guess it's your appendix, where you
20 say are there similar alternatives and you added a
21 fourth. You talked about personal --

22 PROFESSOR SLEMROD: Personal consumption.

23 CHAIRMAN MACK: Personal consumption which
24 would be different than a flat tax.

25 PROFESSOR SLEMROD: Yes.

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1 CHAIRMAN MACK: And I really didn't absorb
2 what you had to say, but it sounded to me like the
3 compliance costs would be greatest in that area, I
4 mean, that one as opposed to the other three.

5 PROFESSOR SLEMROD: I think a consumption
6 tax
7 base is neither necessary nor sufficient for
8 simplification. I can think of consumption taxes that
9 are more complicated than what we have now and I can
10 think of ways to stay within the income tax regime and
11 make things a lot simpler. The personal consumption
12 tax can retain much of the complexity of our current
13 system because we're still going to need to calculate
14 much of income.

15 Although remember this is like an unlimited
16 IRA. So it could be a step that people could put all
17 their capital assets into these accounts. A lot of
18 the complexities of measuring capital income will go
19 away. But I think the tough nut to crack is the fact
20 that like an IRA your deposits to the account become
21 deducted and your withdrawals are taxed like a
22 traditional IRA. That's how this would probably work.

23 But unlike an IRA which is limited and
24 voluntary, this would presumably apply to everyone.
25 So suddenly savings and withdrawals have tax

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1 implications for everyone and that is a whole new
2 layer of complexity and enforcement and monitoring
3 that, if the Commissioner were still here, I imagine
4 he might be rolling his eyes. No country has done
5 that. So we would have to think about the
6 administrative and enforcement issues that that
7 raises.

8 CHAIRMAN MACK: Very good. Again, thank you
9 both for your presentations today. Appreciate it.

10 And now we would like to invite the final
11 panel to come forward. Our last panel will shine the
12 spotlight on the Alternative Minimum Tax. Len Burman
13 of the Urban Institute will explain how the AMT
14 evolves from targeted provision aimed at a handful of
15 high
16 income taxpayers who were avoiding paying tax into a
17 parallel system that imposes a significant hardship to
18 millions of middle-class families.

19 We will hear also from Claudia Hill, a
20 professional tax advisor who prepares hundreds of
21 returns every year. Again, we are looking forward to
22 testimony from both of you. I guess I'll just add one
23 additional comment with respect. I mentioned
24 simplicity a moment ago.

25 The other thing that I suspect that we'll

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1 hear about is the AMT and what's interesting about
2 that is that the AMT today only affects only about 3,4
3 million. I don't know whether that's families or
4 taxpayers or whatever, but about 3.4 million. I think
5 the interest that's already developed in this. I
6 think a year from now they may only one or two
7 million. This is an area that a lot are concerned
8 about.

9 MR. BURMAN: Thank you, Mr. Chairman. I
10 want to thank all of you for your work in this area.
11 It's tremendously important. I came to Washington
12 actually to work for Secretary Baker on the Tax Reform
13 Act of '86. It was a terrible way to start a tax
14 policy career because it's been downhill ever since.

15 The AMT was actually a singular failure of
16 the '86 reform. They didn't have the billion dollars
17 worth to cost index back then and it really embodies
18 all that's wrong with the income tax system. The AMT
19 is unfair. It's inefficient. Pointlessly complex and
20 almost nobody supports it, but it's very hard to fix
21 because it brings in a lot of revenue and its victims
22 can't see it coming.

23 I just want to start with some background on
24 how we got here. In 1969, the Treasury did a study of
25 1966 tax returns and Secretary Joseph Barr reported to

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1 Congress there were 155 high income taxpayers who had
2 paid no income tax in 1966. This actually caused a
3 fire storm of protest. Apparently, there were more
4 letters to Congress about this 155 high income
5 nontaxpayers than there were about the Vietnam War
6 which was amazing.

7 Congress could have done three things. They
8 could have explained to the American people that the
9 reason these people weren't paying taxes is because we
10 have incentives, they were taking advantage of the
11 incentives and doing things that we intended them to
12 do. So they could have said, "Well, these incentives
13 are unwarranted. So we'll get rid of them." They
14 took a third course which was to put a Band-aid on the
15 tax system so that people would pay a little bit of
16 tax. That was the genesis of the current Alternative
17 Minimum Tax.

18 Right now because of temporary patches that
19 have been put in place, there are only about three
20 million in the AMT. By the end of the decade, there
21 will be 30 million taxpayers including virtually all
22 upper middle class, families with children of two or
23 more kids, will be subject to the AMT unless there's
24 a change in policy.

25 I think Claudia is going to go into details

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1 of how AMT works. This slide is the Cliff Notes
2 version of how you calculate AMT. You basically think
3 you get done with your tax preparation and then you
4 have to add a bunch of things back to your taxable
5 income, subtract an AMT exemption. Then you calculate
6 your tax using a separate AMT rate schedule and the
7 rules that apply and if that's more than the regular
8 tax, you pay the difference, the AMT. And it's a lot
9 more complicated than that.

10 Then some details. The AMT exemption is
11 currently at \$58,000 for couples, \$40,250 for singles.
12 That's a temporary provision. It's been extended for
13 the last few years but then next in theory, the
14 exemption levels drops to \$45,000 for couples and
15 that's why 17 to 20 million taxpayers will be subject
16 to the AMT next year if there's not a change in law.

17 The exemption phases out at a higher income
18 level and the consequences of that is that it
19 actually creates high implicit tax rates because of
20 that phase out. The statutory rates are 26 and 28
21 percent but because the AMT exemption phases out at 25
22 percent rate, it creates theses phantom tax rates of
23 32.5 and 35 percent. Sometimes people say the AMT is
24 a more or less flat tax, but it's really not. It's a
25 goofy tax because there's 26 percent, 32.5 percent and

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1 35 percent and then back down to 28 percent. And it's
2 not indexed for inflation. That's in red and
3 underlined because that's a serious issue.

4 These are actually data from the Treasury
5 Department showing what the biggest AMT preference
6 items are and the notable thing is that most of these
7 things are not associated with tax shelters. People
8 pay state and local taxes because they live in states
9 and localities that levy taxes, not because it's some
10 tax shelter activity. That's 51 percent of all AMT
11 preferences.

12 Personal exemptions. I have four children
13 so that basically puts me on the AMT by default. The
14 more children you have the more exemptions. That's
15 another one-fifth of the overall.

16 Miscellaneous deductions above the two-
17 percent floor. Those aren't really tax shelter items.
18 A lot of them are just the cost of varying income and
19 so on.

20 So why is the AMT growing like this? This
21 chart illustrates the factors that are built into the
22 AMT growth over time. The little red line on the
23 bottom which you can hardly see shows where we would
24 be were it not for the 2001 tax cuts and if the AMT
25 had been indexed for inflation back since 1993. The

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1 consequence is that the AMT would hit about 300,000
2 people a year forever. It doesn't increase. Just the
3 failure.

4 The regular tax system is indexed for
5 inflation which means that every year there's an
6 adjustment so that your average tax rate doesn't go
7 up simply because prices go up. This was the old
8 bracket creep. It happened in the fairly early in
9 1980s. Your tax would go up just because of
10 inflation. That's fixed in the regular tax but it's
11 not fixed in the AMT. So if you're subject to the
12 AMT, you're in a nasty bracket creep. Every year more
13 and more of your income goes on the AMT even if it's
14 not growing at all in real terms. Just because of
15 that, there would be some like 15 million returns on
16 the AMT by the year 2010.

17 The 2001/2003 legislation cut income tax
18 rates, but on a permanent basis, they only cut the
19 regular income tax. Since you pay whichever one's
20 higher, there are bunch of people for whom the AMT was
21 lower than the regular income tax. They cut regular
22 income taxes. The consequence is just a matter of
23 simple algebra. It put more people on the AMT.

24 That could have been fixed by cutting AMT at
25 the same time but it wasn't. The consequence is you

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1 have twice as many people who will be on the AMT
2 simply
3 because it goes with the income tax codes. Another
4 consequence is that a lot of people think they're
5 getting income tax cuts because of the 2001/2003
6 legislation who are not getting any cut or they are
7 getting much less than they expected because a
8 significant portion of it is taken back by the AMT.

9 I'll just say one common misperception.
10 Some people say, "Well, that means that the 2001
11 legislation actually is raising people's taxes."
12 That's not true. Nobody is taking more tax. It's
13 just more people are being thrown on to the AMT.

14 Here's just some projections of where we're
15 going to end up over the next ten years if there's not
16 a change in policy. I think one of the big problems
17 with the AMT as I mentioned before is that it raises
18 a lot of revenue. If that President's tax cuts are
19 extended, this is baseline scenario, the AMT between
20 2005 and 2015 will be raising about \$1.2 trillion of
21 revenue. If we're not willing to increase the
22 deficit, that means if we got rid of the AMT, you'd
23 have to raise taxes somewhere else by that much to
24 offset the revenue loss. Even if the tax cuts aren't
25 extended, it's almost \$700 billion that the AMT is

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1 raising over the next ten years.

2 In terms of the number of taxpayers, in 2005
3 it's about four percent of taxpayers that are on the
4 AMT and about three percent of all tax returns. Some
5 don't actually pay tax. By 2006, it will be 20
6 percent of taxpayers. By 2010, 30 percent. By
7 comparison, that's about the same percentage of people
8 who take the mortgage interest deduction.

9 The AMT has some real flaws as a tax policy.
10 It inflicts very large marriage penalties and child
11 penalties. The exemption for a couple is now twice
12 what it is for singles and the rates are exactly the
13 same regardless of your marital status. The
14 consequence is by the year 2010 it's like 15 times as
15 likely you'd be in the AMT if you're a married couple
16 as if you're single. The other factor of course is
17 that if you have children you get to take those
18 exemptions against the regular tax, but not against
19 the AMT. So the more kids you have, the more likely
20 you are to be on the AMT.

21 Ninety-four percent of married couples with
22 two or more kids with an AGI between \$75,000 and
23 \$100,000 will be subject to the AMT by the end of the
24 decade. It's an odd characteristic for a tax that was
25 supposed to be hitting high income people. Because

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1 state and local taxes are not allowed, people in high-
2 tax states are much more likely to be on the AMT than
3 people in low tax states. By the end of the decade if
4 you're in the high tax state, you would be about five
5 percentage points more likely to be on the AMT than if
6 you're in the low tax state.

7 As noted, this tax is supposed to make high
8 income people pay tax, but by the end of the decade,
9 most of the tax is going to be paid by people upper
10 middle income or just middle income people. Eighty
11 percent of AMT taxpayers will have income below
12 \$200,000 in 2010 and more than one-third will have
13 incomes below \$100,000.

14 Families earning \$75,000 to \$100,000 will be
15 18 percent more likely to be on the AMT than those
16 earning over \$1 million. That may seem
17 counterintuitive but the fact is that remember you pay
18 whichever one is higher, the regular tax or the AMT.
19 Millionaires have most of their income tax at the top
20 rate which is above the top AMT rates. The income tax
21 rate is 35 percent. At that level of income, the AMT
22 is 28 percent. So they're much less likely to be on
23 the AMT than somebody earning \$100,000 or \$200,000.

24 It's a matter of tax policy and the AMT is
25 just an all-around failure. Good tax policy is

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1 simple, efficient and fair. And the AMT doesn't meet
2 any of those criteria.

3 Pointless complexity. Last night, I decided
4 to look at the instructions for who must file the AMT
5 and in theory, everyone who files an income tax return
6 has to parse this out. "Attach Form 6251 to your
7 return if any of the following statements is true:
8 Form 6251 line 31 is greater than the line 34." That
9 means you have to fill out the whole form even if you
10 don't file the return. "You claim any general
11 business credit, qualify to...blah, blah." The last
12 one
13 is my favorite. "Total of Form 6251 lines 8 through
14 27 is negative and line 31 would be greater than line
15 34 if you did not take into account lines 8 through
16 27." I have no idea what that means. That's why I
17 use Turbo Tax.

18 So a lot of middle class taxpayers have to
19 file the form even though they don't owe any tax.
20 Millions must go through the calculations and lots of
21 people were surprised when the IRS tells them owe
22 money because they didn't go through the calculations.

23 The rules regarding credits, capital gains,
24 dividends, deferral preferences which I think Claudia
25 is going to talk about, they are very complex. The

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1 deferral preferences don't even generate much revenue.
2 They just change the timing of revenue and vastly
3 complicates tax planning. You don't know. People can
4 go on and off the AMT from one year to the next. You
5 don't know what your marginal tax rate is until you
6 get to the end of the year and figure out whether
7 you're in that funny AMT schedule or on the regular
8 tax schedule.

9 Jim Poterba has written about this issue
10 with economic efficiency. The AMT raises marginal tax
11 rates for most taxpayers. Two-thirds of AMT taxpayers
12 face higher marginal tax rates under the AMT than
13 under the regular tax. By the year 2010, there will
14 be 92 percent. Now people creep in the higher
15 brackets over time because unlike the regular income
16 tax, the AMT isn't indexed. Now the AMT might enhance
17 efficiency if it shut down tax shelters but 90 percent
18 of AMT preferences have nothing to do with tax
19 shelters.

20 Equity and fairness. The AMT has nasty
21 marriage and child penalties. Some legitimate
22 adjustments to the ability to pay are disallowed under
23 the AMT. If you're a victim of a sexual harassment at
24 work and you file a lawsuit, it takes a long time to
25 contingent legal fees. The legal fees aren't

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1 deductible if you're on the AMT. And if your court
2 award is very large, you will be on the AMT because
3 that alters the lines.

4 So you're paying tax on your gross income
5 when your actual income is the net when you have to
6 pay the lawyer. David Cay Johnson had a story where
7 somebody was actually worst off after the AMT than
8 they would have been had they lost the lawsuit. It
9 doesn't do much for progressivity and it doesn't
10 collect much tax from rich people. Over time, it's
11 basically doing nothing. Actually, my time has
12 expired so I'm going to stop.

13 MS. HILL: I am pleased to be here today to
14 share insight into how the individual alternative
15 minimum tax affects individual taxpayers. It's been
16 a favorite subject of mine for many years. In fact,
17 I've been preparing taxes long enough to actually
18 return when AMT had a rational focus and did apply to
19 people who tax sheltered their investments through
20 their targeted tax preferences.

21 Just this last week, I worked with a couple
22 who were experiencing AMT for the first time. He had
23 retired last year and the shock to have to pay high
24 medical insurance and even worse, to pay high medical
25 expenses. Their total income was under \$100,000

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1 composed of interest, dividends and withdrawal of IRA
2 funds. They were surprised that AMT applied to them.
3 I reviewed the Form 6251, discussing the components of
4 the calculation. They had trouble with the name
5 "alternative minimum," suggesting they didn't want
6 that alternative. The regular tax was plenty.

7 Then the wife spoke up. "Are you saying
8 that we're being punished because we had high medical
9 expenses and paid our property taxes and pay taxes to
10 the State of California." This couple are typical of
11 those taxpayers who discover they're subject to AMT
12 for the first time. It's the new "mandatory maximum
13 tax."

14 It's neither an alternative nor minimum.
15 It's a "gotcha." Many, if not, most taxpayers who owe
16 AMT do not realize it until the tax returns are
17 prepared and they see it added to their regular tax.
18 AMT sends many wrong messages to compliant taxpayers.
19 One of the first wrong messages comes with this
20 surprise factor. Taxpayers discovering they are
21 affected by AMT usually react in disbelief. They
22 consider it unfair as if they'd been trapped.

23 What the public hears about how our tax
24 system is supposed to be fair and transparent is
25 inconsistent with the stealth nature of the AMT.

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1 Taxpayers ask, "Didn't Congress lower my tax rates?"
2 "Yes, but not yours." The alternative minimum tax
3 rates have not changed.

4 Who is subject to the AMT? You've seen the
5 numbers, but I'm going to give you examples of clients
6 from my practice. Increasing numbers of lower and
7 middle income families with children, those who invest
8 in low income housing, small businesses who place
9 expensive equipment into service, people who invest in
10 rental properties, taxpayers who sell their personal
11 residence and either don't qualify or exceed the 121
12 exclusion limit, taxpayers who buy a first home and
13 discover that their property taxes are significant and
14 normally deductible expenses, taxpayers who receive
15 wrongful termination or legal settlements, farmers
16 attempting to income average, nonresident citizens who
17 might benefit from foreign tax credits and the last
18 three that I mention are examples that were remedied
19 as part of the Band-Aids that came into law this last
20 October. However, the issue of legal settlement and
21 unlawful discrimination has been addressed, the
22 inequity remains for those cases that don't involve
23 discrimination.

24 Note also that none of these examples
25 illustrate taxpayers for whom the AMT was originally

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1 created. In fact, prior to 2002, it was even possible
2 to lose part of your earned income tax credit to the
3 AMT. To me, the juxtaposition of those two concepts
4 speaks volumes about the inequity of this tax. To
5 consider the EITC and the AMT, the two of the most
6 complicated things that I see affecting individual
7 taxpayers and they're supposed to apply to people at
8 opposite ends of the economic spectrum, fortunately
9 Congress did address that problem by now permitting
10 the EITC to be used against the AMT.

11 The AMT sends the wrong message to
12 taxpayers. It sends the message that it's wrong to
13 have children, that incurring deductible medical
14 expenses is not good for tax purpose, that paying
15 their state and local taxes, property taxes, sales
16 taxes is not good for tax purposes. Yes, now even my
17 clients in Texas, Nevada, Washington and Florida will
18 discover their new deduction for sales tax can be lost
19 to the AMT.

20 It's a wrong message also that it's okay to
21 receive and pay taxes on your interest, dividends,
22 capital gains and seek assistance to comply with the
23 law, but you can't deduct the tax advisory fees or
24 portfolio management expenses you pay to help earn
25 those incomes. It sends the wrong message that it's

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1 okay to earn wages, but it's not okay to incur
2 necessary out-of-pocket expenses in order to earn them
3 in the first place.

4 And if you've been unfortunate enough to
5 benefit in a legal settlement, you'll pay taxes on the
6 total, but don't expect except for the certain civil
7 discrimination suits to get to deduct the legal
8 expenses you incurred to receive it. This same
9 message applies to those who seek and obtain alimony
10 or spousal support. I'm not sure what the message is
11 there. Is that we don't hire attorneys or that we
12 don't seek justice for the wrongful actions?

13 Business taxpayers are sent the wrong
14 message too. Generally, accounting best practices
15 suggest that we discourage clients from keeping a
16 second set of records. However, duplicate record
17 keeping is required for AMT. Not only must you
18 calculate depreciation and tangible drilling costs and
19 several other deferral preferences using two methods,
20 you need to keep track over the entire term that you
21 hold the assets of the basis adjustments because of
22 this so that when the asset is disposed of, you can
23 then calculate your gain or loss for regular and AMT
24 purposes.

25 Another wrong message, expecting to benefit

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1 by directing business investments in a way that is
2 rewarded with business credits may sound good, but
3 don't expect to use those credits against AMT. These
4 wrong messages add both complexity and uncertainty to
5 business and investment decisions.

6 The AMT is wretchedly complex. The nature
7 of complexity is exhibited in a number of ways. The
8 added complexity exhibits itself in ways such as the
9 difficulty in anticipating that you'll be subject to
10 it, the difficulty of correctly calculating it and the
11 difficulty of IRS to administer it. Thinking of the
12 AMT simply as a separate tax system parallel to the
13 regular tax while useful for a general grasp of what
14 is involved can mislead tax practitioners factoring
15 the AMT element into their planning projections.

16 The nature of the complexity is also
17 exhibited in the additional compliance burden
18 associated with the duplicate computations because
19 even though you may not have AMT in a specific year
20 you need to keep track of the things related to AMT
21 from year to year because it has a different basis, it
22 has a different foreign tax credit allowance, a
23 different net operating loss and the current
24 calculation of one year can affect the calculations in
25 later years. The nature of this complexity is

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1 exacerbated by the irrational and nonintuitive
2 mechanics of the AMT calculation.

3 I've worked with taxpayers and AMT planning
4 for many years and I don't even try to estimate
5 whether it's going to apply to a taxpayer. I don't
6 respond to the taxpayer without building a model and
7 using that software to do it. I've been asked by my
8 clients often, "What can I do to get out of AMT" and
9 I've not found a rule of thumb that's easy to
10 anticipate that I can help them with.

11 We all read and heard why AMT was created
12 and for whom it was directed. Unfortunately, it's
13 drifted so far off its mark, it rarely hits that
14 target. The fastest growing category in the AMT
15 payers I see are young couples with children after
16 they buy that first home. These taxpayers have no
17 taxable avoidance motives. They are subject to the
18 AMT because they have children, because they pay
19 property taxes and they live in a high tax state.
20 What does it say about our system of tax when we let
21 millions of families become collateral damage in a
22 quest to achieve tax equity?

23 AMT is wretchedly complex because it creates
24 anomalies in IRS compliance efforts and taxpayer
25 contacts. The IRS struggles in its efforts to

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1 understand and detect at the front end processing with
2 AMT returns as well as identify and pursuing
3 violations at the back end. Last filing season, IRS
4 sent letters to a surprising number of taxpayers who
5 were not subject to AMT suggesting they had failed to
6 include the AMT form in their returns. Now many of
7 those taxpayers had filed electronically making it
8 highly improbable that they had forgotten to put the
9 piece of paper with the return. But the problem was
10 an IRS calculating error.

11 Many taxpayers are even unaware that the AMT
12 applies to them until they receive a notice from the
13 IRS. Some discover that they have AMT liabilities
14 that they did not anticipate and cannot pay.

15 The AMT cannot always be calculated with
16 only information on the tax returns. Yet unless the
17 AMT components are included in the return, the IRS has
18 no way to calculate the AMT for those who overlook
19 including it. This leads to another inequity in IRS
20 compliance efforts and that is that they are directed
21 toward those taxpayers whose only AMT adjustments are
22 those from Schedule A, medical expenses, state and
23 local taxes and miscellaneous deductions.

24 There are other reasons AMT cannot be
25 calculated correctly using the information on the

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1 return. For most of them, it's the duplicate record
2 keeping, but another issue is that third parties are
3 not required to report to IRS certain items of income
4 that must be included in the AMT. That example is
5 that ISOs, the virtual income from those, as well as
6 the private activity bond characterization, municipal
7 bond interest.

8 The complexity the AMT creates computational
9 errors. Although some of these errors understate the
10 liability, I see an equal number that overstate it.
11 Recently, I worked with a taxpayer who prepared his
12 own tax return and I ended up amending that tax return
13 because he had included his state tax refund as
14 income. There's a line on the form for it.
15 Unfortunately, this man had paid AMT the year before
16 and received no tax benefit. He got a \$7,000 refund.
17 Now I noticed that no one has mentioned AMT credit,
18 but it needs to be addressed and with just a few more
19 moments on this.

20 CHAIRMAN MACK: We're close on time. So if
21 you could wrap up your portion so we could ask
22 questions.

23 MS. HILL: Would you like me to hold the
24 credit for questions then hopefully? Or do you want
25 me to comment?

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1 CHAIRMAN MACK: Finish the comment and then
2 end there.

3 MS. HILL: Okay. Theoretically, the AMT
4 credit is an advanced payment of tax on the select
5 list of deferral preferences. Theoretically, the
6 credit is the mechanism to equalize the advanced
7 payment when the preference is later reversed and
8 acknowledged in income. In reality, it does not work
9 that way. Even when the taxpayer meets all the
10 requirements of acknowledging the income at the later
11 time, there is no guarantee that they will be allowed
12 to use those credits at that time. If the AMT still
13 applies, they are not allowed to use the credits.

14 Currently, I have many clients who are
15 waiting for the opportunity to use their accumulated
16 AMT credits. Some of them struggled with the AMT on
17 phantom income from the stock options during the 1999
18 through 2001 tax stock bubble. Five years later even
19 if the stock has been sold, they are still waiting to
20 use that credit. So as a matter of fairness, any
21 substantial restructuring or repeal of the AMT would
22 need to address the treatment of unused prior AMT
23 credits.

24 Now in some circles we might call this --
25 Okay. That's fine.

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1 CHAIRMAN MACK: We're going to have to stop
2 you at that point and have a couple of questions. We
3 are again under a time restriction. So, Ed, if you
4 could start.

5 MR. LAZEAR: Quickly. This is for Leonard
6 Burman. You mentioned that in 2006 the number of
7 people who go on to the AMT will be a large percent of
8 taxpayers. Do you have estimates since revenue
9 neutrality is -- of the amount of additional revenue
10 that would be collected by that change?

11 MR. BURMAN: In 2006?

12 MR. LAZEAR: Yes. If not, you can send it
13 to us later. I don't mean to put you on the spot.

14 MR. BURMAN: I could submit that to you
15 later.

16 MR. LAZEAR: That would be great.

17 MS. SONNERS: You have talked about the
18 revenue generating power by virtue of the absence of
19 index into inflation. Given that one of our proposals
20 has to essentially be a mini-reform where we maintain
21 the structure of federal income tax and assuming that
22 maintains the AMT and we don't get rid of it all
23 together, how much help would just index into
24 inflation as sort of the one tack-on to the AMT
25 provided?

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1 MR. BURMAN: It would help a lot in terms of
2 reducing the amount of people in the AMT but it would
3 be tremendously expensive, on the order of \$800
4 billion dollars over the decade. I mean if you're
5 guessing the President's baseline, it's \$800 billion
6 over the decade. That's a lot of money.

7 MS. GARRETT: Thank you both and thanks to
8 the panel for putting this terrific presentation
9 today. My question is for Len and you may not be able
10 to answer it now, but if you could send it to us. One
11 of the problems that makes this not a simple tax is
12 that it's not transparent. It's hidden and in
13 addition to the AMT, we have a lot of taxes through
14 phase-outs and other kinds of hidden taxes that aren't
15 in the marginal rate structure. I would like to get
16 a sense of if we get rid of the AMT, if we make these
17 taxes explicit and part of the actual marginal rate
18 structure, what does that rate structure look like to
19 raise the same amount of money?

20 MR. BURMAN: If you're trying to raise the
21 same revenue at each rate, the rate structure is
22 really goofy. The highest rate actually applies at
23 the second to top bracket. The top rates are at 40 to
24 45 percent. Then the rate goes way down at very top.
25 The reason is that very high income people are much

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1 less on the AMT than people with moderate and moderate
2 high incomes. I can send you an exact estimate. We
3 looked at that data in the update we did last summer.

4 MR. POTERBA: This was extremely helpful.
5 Thank you both. Do we have much information, either
6 Claudia from your practice in compliance or Len from
7 your analysis of data about the tax policies, on
8 whether people are moving on or off the AMT or is this
9 in some sense an absorbing state where once you fall
10 into it you're likely to be on the AMT for the
11 duration and therefore people basically should be
12 planning as if they're AMT payers?

13 MR. BURMAN: That's an interesting question.
14 As far as I know, nobody has looked at that data, what
15 you need to do. It's actually something I'd like to
16 do in the future. The Treasury Department could do
17 that for you if you want because they have access to
18 the taxpayers. To my knowledge, there aren't that
19 many people on it about three million returns.

20 MS. HILL: When I work with clients that
21 have the AMT and would plan around it, if there's
22 something that creates a specific preference which is
23 a one year thing as an ISO might or a specific type of
24 balance in their income, we can work a little bit
25 around. But I would say the majority of clients once

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1 they hit it if they're hitting it because of families,
2 children, the rate, permutations, they're kind of
3 stuck.

4 VICE CHAIRMAN BREAUX: I think you both.
5 Thank you very much. You've made a very good point
6 that the AMT has gone far beyond what Congress was
7 trying to accomplish with it which was to say very
8 well-to-do should pay something. That was the whole
9 concept. Now it's gone far beyond that. So all agree
10 with that. The question is how do we fix it. If we
11 eliminate it, there's \$1.2 trillion over ten years.
12 Do you have any suggestions of where we could pick
13 that up?

14 MR. BURMAN: Outside of political context,
15 it's simple.

16 VICE CHAIRMAN BREAUX: Would you target the
17 rates to the higher income to say, "All right. You
18 have to be incur two or three percentage points
19 because that's what we want to make sure you're
20 paying."

21 MR. BURMAN: Prior to 1987, the biggest AMT
22 preferences were capital gains. You can make an
23 argument that the difference between capital gains,
24 tax rates and other income is a major factor in the
25 proliferation of tax shelters. So it actually was

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1 related to the original intent to legislation. If you
2 made the capital gains differential a preference item
3 under the ATM and you adjust at the rate, it would
4 still have to go up a little bit, you could index the
5 threshold for inflation and you could even increase
6 the threshold someday. You could totally target the
7 tax so that the prime targets would become the high
8 income people. They are the ones that most likely to
9 have a lot of capital gains income and the higher rate
10 would affect everyone.

11 You could do things like incorporate some of
12 the AMT preference items into the regular tax.
13 Secretary Baker said one of his disappointments was
14 that he couldn't tax state and local. He couldn't
15 affect the nondeductibility of the state and local
16 taxes. If you did that, that would cut significantly
17 the number of people on the AMT and you would still
18 have to raise rates a little bit to make it revenue
19 neutral over ten years. That would go a long way to
20 closing the gap.

21 You could just adjust ■- The thing about
22 the
23 AMT is that effectively we have a tax schedule that
24 looks a lot different from the statutory schedule
25 because people get into this AMT range and then there

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1 in this 26, 28, 32, 35 percent thresholds for the
2 rates and then their rates go back down and then go
3 back up again when their incomes get very high. It's
4 just a matter of policy and it would make a lot more
5 sense to just build into the rate schedule the rates
6 that are adequate to raise your revenue and get rid of
7 the AMT or really limit it to things that are actually
8 related to tax shelters which is a very tiny part of
9 the whole.

10 MR. FRENZEL: Thank you very much, Len. As
11 you were talking to Senator Breaux, I sort of had the
12 same thought. According to your presentation if you
13 eliminate state and local tax deductions, you take
14 more than half the people out of the AMT. Do I
15 interpret you correctly?

16 MR. BURMAN: That's right.

17 MR. FRENZEL: That's an interesting
18 incentive we might not want to have.

19 MR. BURMAN: Actually it would be a little
20 bit higher now because it didn't include the sales tax
21 deduction.

22 MR. FRENZEL: I'd like to ask Ms. Hill. How
23 do we lose our AMT credit?

24 MS. HILL: I have the specific code section
25 that does that. It's a weird calculation and it means

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1 each year when you calculate whether or not you can
2 use, In a year that you aren't able to use it, you
3 still have to make a calculation. It's called net
4 revised version. I can get someone that piece of
5 paper on it. It's too complex for me to describe. It
6 has to do with the wording in the law on the
7 calculation.

8 MR. ROSSOTTI: Claudia and Len, thanks for
9 your testimony. Claudia, I see you're still laboring
10 to help people in the IRS and elsewhere to understand
11 how this stuff really works for people. We talked a
12 little bit about why so many people are getting into
13 it in the middle range. Could either one of you help
14 explain why it is that the upper bracket people, the
15 over million dollar people, are really not affected by
16 this anymore?

17 MS. HILL: Because my over million dollar
18 people are paying at a rate of 35 percent and there's
19 a seven point spread on a large block of dollars.
20 When you have AMT tapping out going through, it's 32
21 whatever and then back to 28, it stays flat and if you
22 get enough income being taxed at rates above that,
23 then you won't see it on the higher income people.
24 Now if the components of it is capital gains, you're
25 going to see it. But if it's ordinary income and the

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1 tax is 35 percent, you won't see AMT.

2 MR. POTERBA: If we had indexed the AMT
3 originally, and this whole thing makes me think we
4 need a different way to describe it, if we had indexed
5 it
6 originally and repeated the 1966 study, what would it
7 have looked like in terms of high income taxpayers?

8 MR. BURMAN: There aren't that many high
9 income people who actually owe taxes because of
10 the AMT. It's a matter of a few thousand. We looked
11 at it last year. It's very little about the AMT.
12 Actually, the Tax Reform of '86 got rid of a lot of
13 the tax shelter provisions and allowed high income
14 people to totally avoid tax.

15 MR. POTERBA: That's what I thought. So the
16 original problem is difference.

17 MR. BURMAN: What we don't know and I think
18 it's impossible to measure is how many people are
19 dissuaded from engaging in tax shelter behavior
20 because they know the AMT would make them pay some
21 tax. My guess is that's not a huge number. But in
22 terms of the actual preferences without the AMT there
23 would be a few thousand millionaires who would not pay
24 taxes and this is relative to several million of
25 federal returns. It's not a very cost effective way

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1 to raise taxes from high income people.

2 CHAIRMAN MACK: Len, are there any wealthy
3 persons that today are not paying taxes?

4 MR. BURMAN: There are a few.

5 CHAIRMAN MACK: So this whole thing that we
6 started out years ago to ■-

7 MS. HILL: One hundred and fifty-five, Len.

8 MR. BURMAN: Actually, I have to say that
9 this would be a question to ask the Treasury
10 Department. We use public data and the high income
11 returns are actually altered so we couldn't identify
12 people. So our estimates are somewhat imprecise but
13 our estimates are that there are hundreds of high
14 income people, maybe 1,000 or so, who are not paying
15 tax because they have all of their income probably is
16 from tax exempt bonds. Most tax exempt bonds are
17 outside the AMT.

18 CHAIRMAN MACK: And I'll just close.
19 Claudia, you reminded me with your comment earlier
20 about the conversation with my wife as I was trying to
21 explain the two tax codes, the regular tax code and
22 the alternative minimum tax, and when I got through
23 with it and I said, "Then you have to pay the higher
24 of the two," she said to me, "Why do they call it the
25 alternative minimum tax code?"

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1 Thank you very much for your presentations.
2 We appreciate them. That concludes our panel of
3 hearings for today. Thank you all for coming. Off
4 the record.

5 (Whereupon, at 2:27 p.m., the above-entitled
6 matter concluded.)

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